



MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL RESULTS

The following Management's Discussion and Analysis ("MD&A") is a review of the operational and financial results and outlook for Tamarack Valley Energy Ltd. ("Tamarack" or the "Company") for the three and nine months ended September 30, 2020 and 2019. This MD&A is dated and based on information available as at November 10, 2020 and should be read in conjunction with the unaudited condensed consolidated interim financial statements ("financial statements") and the notes thereto for the three and nine months ended September 30, 2020 and 2019. Additional information relating to Tamarack, including Tamarack's Annual Information Form for the year ended December 31, 2019, is available on SEDAR at www.sedar.com and Tamarack's website at www.tamarackvalley.ca.

The financial statements have been prepared in accordance with International Accounting Standards 34 "Interim Financial Reporting". The Company uses certain non-IFRS measures in this MD&A. For a discussion of those measures, including the method of calculation, please refer to the section titled "Non-IFRS Measures" beginning on page 19. Unless otherwise indicated, all references to dollar amounts are in Canadian currency.

Managing Through the Novel Coronavirus (COVID-19)

Considerable market volatility has dominated 2020 to date. The COVID-19 outbreak was declared a pandemic by the World Health Organization during the first quarter which resulted in governments worldwide, including those in Canada, taking measures to contain the spread of the virus, reducing demand for crude oil along with other products and services. While the third quarter of 2020 saw an improvement in the stability of the global oil market, uncertainty regarding the ongoing impact of COVID-19 on global economies, oil demand and commodity prices continues.

During the quarter, the Company continued to take definitive action to enhance our financial sustainability and balance sheet strength through a disciplined capital program and a focus on free adjusted funds flow generation. Tamarack leveraged the Company's strengths to capture value creating opportunities, as evidenced by both the asset acquisition in our West Central, Alberta core area (the "Acquisition") in July which added approximately 2,500 boe/d of low decline production for approximately \$4.0 million and our continued investment in the Viking light oil waterflood at Veteran.

Tamarack continues to proactively respond to the safety and financial challenges of the COVID-19 pandemic. After establishing capabilities and procedures for remote working, the Company has commenced the transition to normal operations with the corporate head office reopening during the third quarter. Tamarack remains committed to ensuring the health and safety of our skilled and valued employees, as well as the public in the communities in which we operate.

The provincial and federal governments in Canada have taken steps to provide various programs given the serious impacts of the spread of COVID-19, such as the Canada Emergency Wage Subsidy (“CEWS”), the Alberta Site Rehabilitation Program (“SRP”) and the Saskatchewan Accelerated Site Closure Program (“ASCP”). Tamarack recognized \$1.0 million through the CEWS program during the quarter and continues to apply for the various phases of the SRP and ASCP programs of which we have approximately \$2.7 million approved and / or allocated to date.

Sustainability

The Company’s inaugural Sustainability Report was published October 23, 2020, outlining Tamarack’s continued focus on environmental, social and governance (“ESG”) factors. This report provides details on the Company’s approach to sustainability including our commitment to greenhouse gas emissions management and to continued Indigenous and community partnerships in the areas where Tamarack operates. In addition, the report highlights specific, measurable goals and targets related to key focus areas set by the Company.

Q3 2020 Financial and Operating Highlights

The third quarter was characterized by range-bound WTI pricing due to continued uncertainty facing the oil and gas sector given the demand outlook caused by the COVID-19 pandemic. Despite these challenges, Tamarack was able to manage our business effectively through this cycle achieving free adjusted funds flow (see “Non-IFRS Measures”) for the third quarter of approximately \$20.5 million, which represented a total payout ratio of approximately 34% (see “Non-IFRS Measures”). Average production was 21,533 boe/d in Q3/20, representing an increase of approximately 3% over Q2/20. The Company invested approximately \$10.4 million in exploration and development (“E&D”) capital expenditures which included the equipping of one (1.0 net) Banff oil well plus continued investment in our Veteran Viking waterflood program with the drilling, completion and tie-in of a six well pad and one source water well. As highlighted earlier, Tamarack completed the Acquisition on July 9, 2020 for \$4.0 million which consisted of approximately 2,500 boe/d of production.

The Company’s third quarter operating netback of \$17.93/boe generated adjusted funds flow (see “Non-IFRS Measures”) of \$30.8 million (\$0.14 per share basic and diluted). The Company recorded a net loss in the quarter of \$5.8 million (\$0.03 per share basic and diluted), inclusive of realized hedging gains of \$4.8 million. Tamarack remains well hedged through the remainder of 2020.

The Company exited the quarter with net debt totaling \$199.6 million (see “Non-IFRS Measures”), compared to \$213.1 million at the end of Q2/20. As at September 30, 2020, the Company had drawn \$199.0 million against its \$275 million bank syndicated credit facility with the redetermination of the facility currently ongoing. The Company expects to generate adjusted funds flow over and above planned capital expenditures and continues to be well positioned from a liquidity standpoint.

Updated Guidance/Outlook & 2021 Capital Acceleration

Tamarack has elected to accelerate approximately \$9.4 million of capital from our Q1/21 program into Q4/20 to take advantage of stronger winter gas pricing and lower service costs. The accelerated program includes drilling two Cardium horizontal wells in Alder Flats along with one Viking horizontal natural gas well in Saskatchewan. The capital will be funded through 2020 free adjusted funds flow¹. Tamarack has

¹ see “Non-IFRS Measures”

increased our 2021 natural gas hedging program to lock in the rate of return on this accelerated capital. Tamarack expects to release a 2021 capital budget in January, 2021 which is anticipated to be fully funded by internally-generated funds.

Pro-Forma 2020 Updated Guidance

	November 10, 2020 Updated Guidance	July 9, 2020 Guidance
Full Year Capital Budget (including Acquisitions & ARO spend) (\$MM)	\$111	\$101
Annual Average Production (boe/d)	21,500	20,850 - 21,250
Annual Average Oil & Natural Gas Liquids Weighting (%)	~60%	~60-62%
Free Adjusted Funds Flow ⁽¹⁾ (Inclusive of ARO Spend) (\$MM)	\$10	\$15-20
2021 Estimated Corporate Decline Rate ⁽²⁾	22-24%	22-24%

⁽¹⁾ See Non-IFRS Measures

⁽²⁾ Based on December 2020 to December 2021 estimates

This guidance is based on average 2020 commodity price assumptions of WTI US\$38.50/bbl, MSW/WTI differential of US\$5.30/bbl and AECO at \$2.20/GJ as well as a Canadian/US dollar exchange rate of \$1.3450.

Production

Quarter-over-Quarter

	Q3 2020	Q2 2020	% change
Production			
Light oil (bbls/d)	10,309	11,107	(7)
Heavy oil (bbls/d)	159	156	2
Natural gas liquids (bbls/d)	2,162	1,466	47
Natural gas (mcf/d)	53,420	49,610	8
Total (boe/d)	21,533	20,997	3
Percentage of oil and NGL	59%	61%	(3)

Average production for Q3/20 increased 3% from the previous quarter due to the Acquisition that added 2,246 boe/d to the quarterly average based on the Acquisition closing date of July 9, 2020. This was partially offset by expected declines from existing base production.

The Company's average oil and natural gas liquids ("NGL") weighting was 59% in Q3/20 and 61% in Q2/20.

Year-over-Year

	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Production						
Light oil (bbls/d)	10,309	12,748	(19)	11,424	12,892	(11)
Heavy oil (bbls/d)	159	440	(64)	165	481	(66)
Natural gas liquids (bbls/d)	2,162	1,779	22	1,766	1,584	11
Natural gas (mcf/d)	53,420	55,224	(3)	51,986	53,101	(2)
Total (boe/d)	21,533	24,171	(11)	22,019	23,807	(8)
Percentage of oil and NGL	59%	62%	(5)	61%	63%	(3)

Average production for Q3/20 and the first nine months of 2020 decreased 11% and 8%, respectively, compared to the same periods in 2019 due to expected declines of existing base production, partially offset by the Company's 2019 and Q1/20 drilling program and the Acquisition that closed on July 9, 2020. The Company's oil and NGL weighting was slightly lower for Q3/20 and the first nine months of 2020 relative to the same periods in 2019 due to the Acquisition having a lower oil and NGL weighting.

Petroleum and Natural Gas Sales

Quarter-over-Quarter

	Q3 2020	Q2 2020	% change
Revenue (\$ thousands)			
Oil and NGL	\$49,601	\$27,102	83
Natural gas	7,890	6,193	27
Total	\$57,491	\$33,295	73
Average realized price:			
Light oil (\$/bbl)	46.77	24.92	88
Heavy oil (\$/bbl)	38.31	15.47	148
Natural gas liquids (\$/bbl)	23.57	12.73	85
Combined average oil and NGL (\$/boe)	42.69	23.40	82
Natural gas (\$/mcf)	1.61	1.37	18
Revenue (\$/boe)	29.02	17.42	67
Benchmark pricing:			
West Texas Intermediate (US\$/bbl)	40.94	27.85	47
Edmonton Par (Cdn\$/bbl)	49.86	29.74	68
NYMEX monthly settlement (US\$/mmbtu)	1.97	1.72	15
AECO daily index (Cdn\$/mcf)	2.23	1.99	12
AECO monthly index (Cdn\$/mcf)	2.13	1.90	12

Revenue per boe from oil, natural gas and NGL sales in Q3/20 was 67% higher than in Q2/20 primarily due to the commodity price recovery in Q3/20.

The WTI benchmark price increased by 47% to an average of US\$40.94/bbl in the third quarter of 2020 compared to US\$27.85/bbl in the prior quarter, while the WTI/Edmonton Par light oil differential narrowed through Q3/20, averaging US\$3.51/bbl compared to US\$6.23/bbl in Q2/20. The average Edmonton Par price increased 68% to \$49.86/bbl in Q3/20 compared to \$29.74/bbl in Q2/20. The third quarter was characterized by a tighter range of WTI pricing compared to the extreme market volatility of the prior quarter. Uncertainty about near term oil demand and the long-term economic impacts of the global COVID-19 pandemic have created the potential for significant volatility in the near term. Tamarack will continue to prudently manage commodity price risk through hedging in order to mitigate cash flow risk. Tamarack's realized light oil wellhead price for the three months ended September 30, 2020 increased 88% to \$46.77/bbl from \$24.92/bbl in the previous quarter.

Realized NGL prices increased 85% to \$23.57/bbl in Q3/20 from \$12.73/bbl in Q2/20. The increase is due largely to the increased WTI price in the quarter, which is the basis for condensate and butane pricing, coupled with the contract improvements for the April 1, 2020-2021 contract year. Given the uncertainty in both the NGL and oil market pricing outlook, Tamarack expects volatility in pricing through Q4/20 and into 2021.

Tamarack's realized natural gas price increased 18% to \$1.61/mcf in Q3/20 from \$1.37/mcf in Q2/20. The AECO daily benchmark price increased 12% to \$2.23/mcf in Q3/20 from \$1.99/mcf in Q2/20 while the NYMEX monthly settlement price increased 15% to US\$1.97/mmbtu in Q3/20 from US\$1.72/mmbtu in Q2/20. The increase in the Company's Q3/20 realized price and the benchmark prices compared to the previous quarter was primarily due to improved market conditions and seasonal summer cooling demands. The increase in Tamarack's realized price deviates slightly from the increases seen in the two indices due to the Company's diversification strategy that balances pricing exposure over multiple markets. Tamarack's exposure to diversified gas markets is expected to continue providing meaningful benefit through both risk mitigation and improvements in realized pricing over the long-term. Tamarack will also continue to manage commodity price risk through financial and physical hedges.

Tamarack's exposure to various gas markets and pricing hubs is reflected below:

Natural Gas Market	Percentage Exposure (as at September 30, 2020)
Waddington	24.6
AECO Fixed Price	23.3
Malin	19.7
Dawn	9.9
Chicago	9.9
Michigan City Gate	9.9
AECO Daily	2.7
	100%

The Company continues to employ multiple third-party gas sales contracts featuring various end dates until 2022. These contracts provide diversification of the Company's natural gas price exposure and help mitigate individual market volatility risk. Through the third quarter of 2020, more than 70% of Tamarack's total natural gas production was priced at alternate markets to AECO, including Malin, Chicago, Michigan City Gate, Dawn and Waddington. Pricing in these markets is contracted as daily index pricing less transportation tolls or as fixed basis fees.

Year-over-Year

	Three months ended			Nine months ended		
	September 30,			September 30,		
	2020	2019	% change	2020	2019	% change
Revenue (\$ thousands)						
Oil and NGL	\$49,601	\$81,771	(39)	\$134,820	\$254,437	(47)
Natural gas	7,890	7,808	1	21,838	28,930	(25)
Total	\$57,491	\$89,579	(36)	\$156,658	\$283,367	(45)
Average realized price:						
Light oil (\$/bbl)	46.77	65.10	(28)	39.58	66.96	(41)
Heavy oil (\$/bbl)	38.31	56.74	(32)	35.27	54.45	(35)
Natural gas liquids (\$/bbl)	23.57	19.08	24	19.29	26.91	(28)
Combined average oil and NGL (\$/boe)	42.69	59.38	(28)	36.84	62.31	(41)
Natural gas (\$/mcf)	1.61	1.54	5	1.53	2.00	(24)
Revenue (\$/boe)	29.02	40.28	(28)	25.97	43.60	(40)
Benchmark pricing:						
West Texas Intermediate (US\$/bbl)	40.94	56.39	(27)	38.30	57.02	(33)
Edmonton Par (Cdn\$/bbl)	49.86	69.18	(28)	43.57	69.76	(38)
NYMEX monthly settlement (US\$/mmbtu)	1.97	2.23	(12)	1.88	2.67	(30)
AECO daily index (Cdn\$/mcf)	2.23	0.91	145	2.08	1.51	38
AECO monthly index (Cdn\$/mcf)	2.13	1.04	105	2.05	1.37	50

Revenue per boe from oil, natural gas and NGL sales for Q3/20 and the first nine months of 2020 decreased by 28% and 40%, respectively, compared to the same periods in 2019, primarily due to lower commodity prices realized in 2020 as a result of the COVID-19 pandemic.

The Company may use both financial derivatives and physical delivery contracts to manage fluctuations in commodity prices, foreign exchange rates and interest rates. All such transactions are conducted within risk management tolerances that are reviewed quarterly by Tamarack's Board of Directors. At September 30, 2020, the Company held derivative commodity, foreign exchange and interest rate contracts as follows:

Subject contract	Notional quantity	Remaining term	Hedge type	Strike price
Crude oil	2,000 bbls/day	October 1, 2020 – December 31, 2020	WTI fixed price	US \$38.64
Crude oil	1,000 bbls/day	January 1, 2021 – March 31, 2021	WTI fixed price	US \$40.28
Crude oil	3,000 bbls/day	October 1, 2020 – December 31, 2020	WTI fixed price*	US \$54.57
Crude oil	500 bbls/day	January 1, 2021 – June 30, 2021	WTI fixed price*	US \$40.00
Crude oil	1,500 bbls/day	January 1, 2021 – June 30, 2021	WTI collar*	US \$40/\$51.17
Crude oil	7,000 bbls/day	October 1, 2020 – December 31, 2020	Edm par diff	US (\$7.54)
Crude oil	2,500 bbls/day	January 1, 2021 – June 30, 2021	Edm par diff	US (\$6.00)
Crude oil	1,500 bbls/day	July 1, 2021 – December 31, 2021	Edm par diff	US (\$6.17)
Foreign exchange	3,000,000 US\$/mth	October 1, 2020 – December 31, 2020	Exchange rate	Cdn \$1.3863
Foreign exchange	1,000,000 US\$/mth	January 1, 2021 – June 30, 2021	Exchange rate	Cdn \$1.4140
Foreign exchange	500,000 US\$/mth	January 1, 2021 – June 30, 2021	Exchange rate*	Cdn \$1.3843
Interest rate	25,000,000 US\$/mth	October 1, 2020 – April 24, 2023	Fixed rate	1.90%
Interest rate	25,000,000 US\$/mth	October 1, 2020 – June 14, 2023	Fixed rate	1.75%
Interest rate	20,000,000 US\$/mth	October 1, 2020 – March 13, 2024	Fixed rate	1.06%
Interest rate	10,000,000 US\$/mth	October 1, 2020 – March 26, 2024	Fixed rate	1.02%

* Extendable for an additional six months (January 1, 2021 – June 30, 2021 or July 1, 2021 – December 31, 2021) at the counterparty's discretion.

At September 30, 2020, the commodity, foreign exchange and interest rate contracts were fair valued with a net liability value of \$0.1 million (December 31, 2019 - \$4.1 million net liability) recorded on the balance sheet. The Company had an unrealized loss of \$9.0 million and an unrealized gain of \$4.0 million recorded in earnings for the three and nine months, respectively, ended September 30, 2020 compared to an unrealized loss of \$1.8 million and \$22.4 million during the same periods in 2019. The Company manages risk for these contracts by engaging with a variety of counterparties, all of which are credit grade banking institutions or large purchasers of commodities in the normal course of business. All counterparties have been assessed for credit worthiness.

Since September 30, 2020, the Company has entered into the following financial contracts:

Subject contract	Quantity	Term	Hedge type	Strike price
Crude oil	1,000 bbls/day	January 1, 2021 – March 31, 2021	WTI fixed rate*	US \$45.00
Crude oil	1,750 bbls/day	January 1, 2021 – December 31, 2021	Edm par diff	US (\$5.27)
Foreign Exchange	500,000 US\$/mth	January 1, 2021 – December 31, 2021	Exchange rate*	Cdn \$1.3000 Put/ \$1.3615 Call

* Call portion of WTI fixed rate extendable for an additional three months (April 1, 2021 – June 30, 2021) at the counter-party's discretion. Call portion of exchange rate extendable for an additional twelve months (January 1, 2022 – December 31, 2022) at the counter-party's discretion.

All physical commodity contracts are considered executory contracts and are not recorded at fair value on the balance sheet. On settlement, the realized benefit or loss is recognized in oil and natural gas revenue.

At September 30, 2020, the Company held the following physical commodity contracts:

Subject contract	Quantity	Remaining term	Hedge type	Strike price
Natural gas	20,825 GJ/day	October 1, 2020 – October 31, 2020	AECO fixed price	Cdn \$1.25
Natural gas	10,000 GJ/day	November 1, 2020 – March 31, 2021	AECO fixed price	Cdn \$2.38
Natural gas	4,000 Dth/day	November 1, 2020 – March 31, 2021	Malin fixed price	US \$2.99
Natural gas	2,000 Dth /day	November 1, 2020 – March 31, 2021	Michigan fixed price	US \$2.85
Natural gas	2,000 Dth/day	November 1, 2020 – March 31, 2021	Chicago fixed price	US \$3.01
Natural gas	2,000 Dth/day	November 1, 2020 – March 31, 2021	Dawn fixed price	US \$3.01
			Waddington fixed	
Natural gas	5,000 Dth/day	November 1, 2020 – March 31, 2021	price	US \$3.90
Natural gas	20,000 GJ/day	April 1, 2021 – October 31, 2021	AECO fixed price	Cdn \$2.43
Natural gas	2,500 GJ/day	November 1, 2021 – March 31, 2022	AECO fixed price	Cdn \$2.80

Since September 30, 2020, the Company has entered into the following physical commodity contracts:

Subject contract	Quantity	Term	Hedge type	Strike price
Natural Gas	4,000 Dth/day	April 1, 2021 – October 31, 2021	Malin fixed price	US \$2.8325

Royalties

<u>Quarter-over-Quarter</u>			
	Q3 2020	Q2 2020	% change
Royalty expenses (\$ thousands)	\$5,690	\$4,055	40
\$/boe	2.87	2.12	35
Percent of sales (%)	10	12	(17)

Royalties as a percentage of revenue were lower in Q3/20 compared to Q2/20 as a result of lower realized royalty rates. On an absolute basis, royalty expense was higher in Q3/20 due to the increase in commodity prices.

<u>Year-over-Year</u>						
	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Royalty expenses (\$ thousands)	\$5,690	\$9,691	(41)	\$17,827	\$29,019	(39)
\$/boe	2.87	4.36	(34)	2.95	4.46	(34)
Percent of sales (%)	10	11	(9)	11	10	10

Royalties as a percentage of revenue for the three months ended September 30, 2020 were lower than the same period in 2019 due to a lower realized royalty rate, partially offset by the Company's natural gas production being priced at alternate markets to AECO. These markets experienced lower gas prices than AECO in 2020, resulting in lower revenue applied against royalty expense that is based on an AECO gas price. The Company expects royalty rates as a percentage of revenue to remain in the 10% to 11% range for the remainder of 2020 based on current forecast commodity price levels.

Royalties as a percentage of revenue for the nine months ended September 30, 2020 were higher than the same period in 2019 due to the Company's natural gas production being priced at alternate markets to AECO. These markets experienced lower gas prices than AECO in 2020, resulting in lower revenue applied against royalty expense that is based on an AECO gas price.

Net Production and Transportation Expenses

<u>Quarter-over-Quarter</u>			
(\$ thousands, except per boe)	Q3 2020	Q2 2020	% change
Production and transportation expenses	\$21,383	\$18,959	13
Less: processing income (expense)	299	(168)	(278)
Total net production and transportation expenses	\$21,084	\$19,127	10
Total (\$/boe)	\$10.64	\$10.01	6

Gross and net production and transportation expenses for Q3/20 were higher than Q2/20 due to the Acquisition properties having higher per unit production costs compared to the corporate average before the Acquisition, along with an increase in workovers as commodity prices improved from Q2/20.

Year-over-Year

(\$ thousands, except per boe)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Production and transportation expenses	\$21,383	\$22,901	(7)	\$62,121	\$66,685	(7)
Less: processing income	299	963	(69)	542	1,319	(59)
Total net production and transportation expenses	\$21,084	\$21,938	(4)	\$61,579	\$65,366	(6)
Total (\$/boe)	\$10.64	\$9.87	8	\$10.21	\$10.06	1

For the three and nine months ended September 30, 2020, gross and net production and transportation expenses were lower compared to the same periods in 2019 due to lower production volumes, partially offset by higher per unit production costs.

For the three and nine months ended September 30, 2020, per unit production costs were higher compared to the same periods in 2019. This resulted from the Acquisition properties having higher per unit production costs compared to the corporate average before the Acquisition, along with an increase in workovers as commodity prices improved from Q2/20, partially offset by cost cutting initiatives undertaken due to the fall in commodity prices from pre-COVID-19 levels.

Operating Netback

Quarter-over-Quarter

(\$/boe)	Q3 2020	Q2 2020	% change
Average realized sales	\$29.02	\$17.42	67
Royalty expenses	(2.87)	(2.12)	35
Net production and transportation expenses	(10.64)	(10.01)	6
Operating field netback	15.51	5.29	193
Realized commodity hedging gain	2.42	8.46	(71)
Operating netback	\$17.93	\$13.75	30

The Company's operating netback (see "Non-IFRS Measures") increased 30% in Q3/20 compared to Q2/20. This was primarily the result of higher commodity prices realized in Q3/20, partially offset by a lower realized commodity hedging gain.

Year-over-Year

(\$/boe)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Average realized sales	\$29.02	\$40.28	(28)	\$25.97	\$43.60	(40)
Royalty expenses	(2.87)	(4.36)	(34)	(2.95)	(4.46)	(34)
Net production and transportation expenses	(10.64)	(9.87)	8	(10.21)	(10.06)	1
Operating field netback	15.51	26.05	(40)	12.81	29.08	(56)
Realized commodity hedging gain (loss)	2.42	(1.55)	(256)	5.28	(1.21)	(536)
Operating netback	\$17.93	\$24.50	(27)	\$18.09	\$27.87	(35)

For the three and nine months ended September 30, 2020, operating netback was lower than the same periods in 2019 primarily due to lower commodity prices realized in 2020, partially offset by lower royalties and a realized commodity hedge gain in both Q3/20 and the nine months ended September 30, 2020.

General and Administrative (“G&A”) Expenses

<u>Quarter-over-Quarter</u>			
(\$ thousands, except per boe)	Q3 2020	Q2 2020	% change
Gross costs	\$3,953	\$3,601	10
Government emergency wage subsidy	(1,016)	–	-
Capitalized costs and recoveries	(918)	(772)	19
General and administrative costs	\$2,019	\$2,829	(29)
Total (\$/boe)	\$1.02	\$1.48	(31)

Net G&A expenses for Q3/20 were lower than Q2/20 as the Company received CEWS support payments during the quarter. G&A expenses on a per boe basis, excluding the effects of CEWS, remained consistent quarter-over-quarter. The federal government has extended the CEWS program through to June 2021 and the Company anticipates it will continue to apply for this benefit as long as it qualifies.

(\$ thousands, except per boe)	Three months ended			Nine months ended		
	September 30,			September 30,		
	2020	2019	% change	2020	2019	% change
Gross costs	\$3,953	\$4,091	(3)	\$11,865	\$12,016	(1)
Government emergency wage subsidy	(1,016)	–	-	(1,016)	–	-
Capitalized costs and recoveries	(918)	(1,003)	(8)	(2,883)	(2,850)	1
General and administrative costs	\$2,019	\$3,088	(35)	\$7,966	\$9,166	(13)
Total (\$/boe)	\$1.02	\$1.39	(27)	\$1.32	\$1.41	(6)

Gross and net G&A costs for Q3/20 and the nine months ended September 30, 2020 were lower compared to the same periods in 2019, due to cost cutting initiatives to deal with the impact of falling commodity prices that occurred in Q2/20. The net G&A costs were also affected by the CEWS support payments received during Q3/20. On a per boe basis, excluding the effects of the CEWS, net G&A costs for the three and nine months ended September 30, 2020 were consistent with the same periods in 2019.

Stock-Based Compensation Expense

<u>Quarter-over-Quarter</u>			
(\$ thousands, except per boe)	Q3 2020	Q2 2020	% change
Gross costs	\$1,729	\$1,793	(4)
Capitalized costs	(189)	(197)	(4)
Expensed stock-based compensation	\$1,540	\$1,596	(4)
Total (\$/boe)	\$0.78	\$0.84	(7)

Stock-based compensation expense related to stock options (“Options”), restricted share units (“RSUs”) and performance share units (“PSUs”) remained consistent quarter-over-quarter.

Stock-based compensation expense is calculated based on graded vesting periods that are front-end loaded.

Year-over-Year

(\$ thousands, except per boe)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Gross costs	\$1,729	\$3,616	(52)	\$4,801	\$8,479	(43)
Capitalized costs	(189)	(628)	(70)	(715)	(1,772)	(60)
Expensed stock-based compensation	\$1,540	\$2,988	(48)	\$4,086	\$6,707	(39)
Total (\$/boe)	\$0.78	\$1.34	(42)	\$0.68	\$1.03	(34)

Stock-based compensation expense related to Options, RSUs and PSUs for the three and nine months ended September 30, 2020 was lower compared to the same periods in 2019 due to grants being issued at a lower share price.

During the three months ended September 30, 2020, the Company issued 30,000 RSUs.

Finance Expense

Quarter-over-Quarter

(\$ thousands, except per boe)	Q3 2020	Q2 2020	% change
Interest on bank debt	\$2,451	\$1,732	42
Fees associated with credit facility renewal	1	531	(100)
Interest on lease liabilities	206	214	(4)
Unrealized loss (gain) on foreign exchange	1,350	(1,537)	(188)
Unrealized loss (gain) on cross-currency swap	(1,359)	1,442	(194)
Accretion of decommissioning obligations	599	640	(6)
Total finance expense	\$3,248	\$3,022	7
Total (\$/boe)	\$1.64	\$1.58	4
Average drawings on bank debt	\$205,757	\$215,271	(4)

Finance expense was higher in Q3/20 compared to Q2/20 as a result of an increase in interest rates related to the bank renewal in June 2020, partially offset by fees related to the credit facility renewal incurred in Q2/20 and a reduction in average drawings on bank debt quarter-over-quarter.

Year-over-Year

(\$ thousands, except per boe)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Interest on bank debt	\$2,451	\$1,890	30	\$6,133	\$5,635	9
Fees associated with credit facility renewal	1	(13)	(108)	532	623	(15)
Interest on lease liabilities	206	243	(15)	644	1,007	(36)
Unrealized loss on foreign exchange	1,350	–	–	4,211	–	–
Unrealized gain on cross-currency swap	(1,359)	–	–	(4,266)	–	–
Accretion of decommissioning obligations	599	950	(37)	1,879	3,121	(40)
Total finance expense	\$3,248	\$3,070	6	\$9,133	\$10,386	(12)
Total (\$/boe)	\$1.64	\$1.38	19	\$1.51	\$1.60	(6)
Average drawings on bank debt	\$205,757	\$182,075	13	\$205,067	\$183,804	12

Total finance expense for the three months ended September 30, 2020 was higher than the same period in 2019 as a result of an increase in interest rates related to the bank renewal in June 2020, higher average drawings on bank debt, partially offset by the lower interest on lease liabilities and lower accretion expense. Total finance expense for the nine months ended September 30, 2020 was lower than the same period in 2019 as a result of lower interest on lease liabilities and lower accretion expense, partially offset by an increase in interest rates related to the bank renewal in June 2020 and higher average drawings on bank debt.

Depletion, Depreciation and Amortization (“DD&A”)

Quarter-over-Quarter			
(\$ thousands, except per boe)	Q3 2020	Q2 2020	% change
Depletion and depreciation	\$26,656	\$27,181	(2)
Amortization of undeveloped leases	157	157	–
Total	\$26,813	\$27,338	(2)
Depletion and depreciation (\$/boe)	\$13.46	\$14.23	(5)
Amortization (\$/boe)	0.08	0.08	–
Total (\$/boe)	\$13.54	\$14.31	(5)

DD&A expense per boe and on an absolute basis decreased in Q3/20 compared to Q2/20 due to the Acquisition having a lower DD&A expense per boe than the Company’s legacy DD&A expense rate per boe.

(\$ thousands, except per boe)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Depletion and depreciation	\$26,656	\$42,483	(37)	\$93,228	\$123,140	(24)
Amortization of undeveloped leases	157	266	(41)	440	733	(40)
Total	\$26,813	\$42,749	(37)	\$93,668	\$123,873	(24)
Depletion and depreciation (\$/boe)	\$13.46	\$19.10	(30)	\$15.45	\$18.95	(18)
Amortization (\$/boe)	0.08	0.12	(33)	0.07	0.11	(36)
Total (\$/boe)	\$13.54	\$19.22	(30)	\$15.52	\$19.06	(19)

For the three and nine months ended September 30, 2020, DD&A expense per boe was lower relative to the same periods in 2019. The decrease was due to the completion of the Company’s December 31, 2019 independent reserves evaluation which resulted in an increase in Tamarack’s overall reserve base following the successful 2019 drilling program; better-than-expected well performance; additional reserves being added as a result of the Veteran waterflood project; the Acquisition completed in Q3/20; and an impairment taken in both Q4/19 and Q1/20. On an absolute basis, DD&A expense was lower for the three and nine months ended September 30, 2020 due to both lower production and reduced DD&A expense per boe.

Impairment

Impairment of \$381.0 million was recorded as at March 31, 2020 as a result of a decrease in current and forecast future oil, natural gas and NGL prices. The impairment recognized relates to all of the Company's cash-generating units ("CGUs"). The recoverable amount of these CGUs as at March 31, 2020 was based on the net present value of before tax cash flows from proved plus probable reserves estimated by the Company's third party reserve evaluator, internally updated by the Company to March 31, 2020 for production and forward prices as at that date at discount rates specific to the underlying composition of reserve categories of 10% to 20% (level 3 inputs). The recoverable amount of the CGUs was determined using the fair value less costs of disposal methodology. This methodology is based on what Tamarack estimates it could receive should these assets be disposed of in the current environment taking into account lower oil, natural gas and NGL prices.

There were no indicators of impairment or impairment reversal identified as at September 30, 2020.

Income Taxes

The Company did not incur any cash tax expense for the three and nine months ended September 30, 2020 and does not expect to pay any cash tax until 2023 or later based on current commodity prices, forecast taxable income, existing tax pools and planned capital expenditures.

For the three and nine months ended September 30, 2020, a deferred income tax recovery of \$1.3 million and \$89.6 million, respectively, was recorded compared to a deferred income tax expense of \$0.9 million and an income tax recovery of \$2.9 million for the same periods in 2019.

Adjusted Funds Flow and Net Income (Loss)

<u>Quarter-over-Quarter</u>			
(\$ thousands, except per share)	Q3 2020	Q2 2020	% change
Cash flow from operating activities	\$26,965	\$28,107	(4)
Abandonment expenditures	552	217	154
Changes in non-cash working capital	3,320	(7,352)	(145)
Adjusted funds flow	\$30,837	\$20,972	47
Per share - basic	\$0.14	\$0.09	56
Per share - diluted	\$0.14	\$0.09	56
Net loss	\$(5,776)	\$(36,067)	(84)
Per share - basic	\$(0.03)	\$(0.16)	(81)
Per share - diluted	\$(0.03)	\$(0.16)	(81)

The adjusted funds flow (see "Non-IFRS Measures") from operating activities generated during Q3/20 was higher than in Q2/20 primarily due to a 73% increase in revenue, partially offset by a lower realized hedging gain.

The Company recorded a net loss of \$5.8 million (\$0.03 per share basic and diluted) during the three months ended September 30, 2020, compared to a net loss of \$36.1 million (\$0.16 per share basic and diluted) during the previous quarter. The lower net loss was primarily due to a 73% increase in revenue and a lower unrealized hedging loss, partially offset by a lower realized hedging gain.

Year-over-Year

(\$ thousands, except per share)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Cash flow from operating activities	\$26,965	\$42,199	(36)	\$101,431	\$150,608	(33)
Abandonment expenditures	552	648	(15)	2,554	1,437	78
Changes in non-cash working capital	3,320	6,436	(48)	(10,131)	12,647	(180)
Adjusted funds flow	\$30,837	\$49,283	(37)	\$93,854	\$164,692	(43)
Per share - basic	\$0.14	\$0.22	(36)	\$0.42	\$0.73	(42)
Per share - diluted	\$0.14	\$0.22	(36)	\$0.42	\$0.71	(41)
Net income (loss)	\$(5,776)	\$(111)	5,104	\$(293,164)	\$11,535	(2,642)
Per share - basic	\$(0.03)	\$(0.00)	–	\$(1.32)	\$0.05	(2,740)
Per share - diluted	\$(0.03)	\$(0.00)	–	\$(1.32)	\$0.05	(2,740)

Adjusted funds flow and cash flow from operating activities for the three and nine months ended September 30, 2020 were lower compared to the same periods in 2019. This was primarily due to a 36% and 45% decrease in revenue, respectively, in 2020.

The Company recorded a net loss of \$5.8 million (\$0.03 per share basic and diluted) during Q3/20 compared to a net loss of \$0.1 million (\$0.00 per share basic and diluted) in Q3/19. This was primarily due to a 36% decrease in revenue, a higher unrealized hedging loss in Q3/20, partially offset by a realized hedging gain in Q3/20 and lower DD&A expense.

The Company recorded a net loss of \$293.2 million (\$1.32 per share basic and diluted) during the nine months ended September 30, 2020, compared to net income of \$11.6 million (\$0.05 per share basic and diluted) for the same period in 2019. This was primarily due to a 45% decrease in revenue, a \$381.0 million impairment expense taken in Q1/20, partially offset by both realized and unrealized hedging gains in 2020, higher deferred income tax recovery and lower DD&A expense.

Capital Expenditures (Including Exploration and Evaluation Expenditures)

The following table summarizes capital spending, excluding non-cash items:

(\$ thousands)	Three months ended September 30,			Nine months ended September 30,		
	2020	2019	% change	2020	2019	% change
Land	\$166	\$339	(51)	\$3,345	\$513	552
Geological and geophysical	5	121	(96)	14	124	(89)
Drilling and completion	4,339	43,231	(90)	63,617	113,093	(44)
Equipment and facilities	4,988	14,348	(65)	20,856	39,732	(48)
Capitalized G&A	786	726	8	2,400	2,226	8
Office equipment	80	102	(22)	223	324	(31)
Total capital expenditures	\$10,364	\$58,867	(82)	\$90,455	\$156,012	(42)

During the third quarter of 2020, the Company equipped one (1.0 net) Banff oil well and continued to invest in our Veteran Viking waterflood program with the drilling, completion and equipping of six (6.0 net) Viking oil wells and one (1.0 net) water source well.

For the nine months ended September 30, 2020
Drilling Summary

	Gross	Net
Viking	55.0	53.8
Cardium	4.0	3.3
Penny	2.0	2.0
Water source and injectors	5.0	5.0
	66.0	64.1

As at September 30, 2020, the Company's net undeveloped land totaled 491,555 acres.

Property Acquisition

On July 9, 2020, the Company completed the acquisition of certain light oil and liquids rich natural gas properties located in West Central Alberta. Given the location and proximity of the acquired assets to the Company's existing Cardium oil CGU, the acquired properties are synergistic to the Company's operated infrastructure. The assets include approximately 2,500 boe/d (52% oil and NGL) of low-decline production supported by a high-quality, multi-zone light oil and liquids rich gas drilling inventory and approximately 105,000 net acres of land, acquired for total cash consideration of \$4.0 million.

The amounts recognized on the date of acquisition of the identifiable net assets were as follows:

(\$ thousands)	Amount
Net assets acquired:	
Oil and natural gas interests	\$ 20,845
Decommissioning obligations	(16,832)
Net assets acquired	\$ 4,013
Purchase consideration:	
Cash	\$ 4,013
Total purchase consideration	\$ 4,013

Share Capital

(thousands)	September 30, 2020	November 10, 2020	December 31, 2019
Common shares outstanding	220,921	221,279	222,793
Common shares held in treasury	1,677	1,319	469
Options outstanding	2,351	2,351	2,193
RSUs outstanding	6,328	5,970	6,987
PSUs outstanding	3,564	3,564	2,157

At September 30, 2020, Tamarack Acquisition Corp. had 740,307 preferred shares ("TAC Preferred Shares") issued and outstanding (December 31, 2019 – 1,021,974). The TAC Preferred Shares were fully vested and exchangeable into 711,834 Common Shares (December 31, 2019 – 982,667) of Tamarack at an exchange price of \$3.12 per Common Share.

As noted under “Liquidity and Capital Resources” below, during the nine months ended September 30, 2020, Tamarack purchased and cancelled 664,100 outstanding Common Shares under our normal course issuer bid (“NCIB”) program, for \$1.3 million. This is consistent with the previously published Q1/20 results as the Company did not make any additional purchases during Q2/20 and Q3/20. During the year ended December 31, 2019, Tamarack purchased and cancelled 4,181,000 outstanding Common Shares under our NCIB program, for \$8.3 million.

Liquidity and Capital Resources

(\$ thousands)	September 30, 2020	September 30, 2019	December 31, 2019
Working capital deficiency (surplus)	\$567	\$14,169	\$(3,426)
Bank debt	198,994	198,971	192,907
Net debt	199,561	213,140	189,481
Quarterly adjusted funds flow	\$30,837	\$49,283	\$54,742
Annualized factor	4	4	4
Annualized adjusted funds flow	123,348	197,132	218,968
Net debt to annualized adjusted funds flow	1.6x	1.1x	0.9x

Tamarack’s net debt (see “Non-IFRS Measures”), including working capital deficiency and the fair value of cross-currency swaps but excluding the fair value of financial instruments and lease liabilities, totaled \$199.6 million as at September 30, 2020. This compares to the Company’s net debt of \$213.1 million in both Q2/20 and Q3/19. Tamarack’s Q3/20 net debt to annualized adjusted funds flow ratio (see “Non-IFRS Measures”) was 1.6 times.

The Company’s \$14.5 million investment in capital additions and acquisition during Q3/20 was funded entirely by Tamarack’s adjusted funds flow (see “Non-IFRS Measures”) of \$30.8 million.

With continued commodity price volatility, Tamarack’s strategy remains focused on preserving balance sheet strength. The Company strives to achieve this by adjusting capital spending as appropriate to respond to changes in realized commodity prices and by using financial derivatives and physical delivery contracts to mitigate risk. At times, management believes the Company’s prevailing share price does not adequately reflect the underlying value of Tamarack’s assets. As such, we may utilize an NCIB program through the facilities of the Toronto Stock Exchange and alternate trading platforms, pursuant to which the Company has the option to purchase our Common Shares for cancellation, thereby reducing the total number of shares outstanding. Given the volatility and depressed commodity price environment, the Company suspended the NCIB program during the second quarter to conserve working capital until commodity prices improve.

For the nine months ended September 30, 2020, the Company spent \$1.3 million to purchase and cancel 664,100 outstanding Common Shares under the NCIB program. This is consistent with the previously published Q1/20 results as the Company did not make any additional purchases during Q2/20 and Q3/20. The Company also directed \$3.9 million to purchase 3,641,000 issued and outstanding Common Shares in the open market. Once purchased, these Common Shares are held in trust by Tamarack’s trustee and used to settle RSUs upon future exercises. This practice mitigates dilution by eliminating the need to issue new Common Shares from treasury for the settlement of RSUs and PSUs. Instead, Tamarack has the ability, when needed, to draw down from the remaining balance of purchased Common Shares that are held in trust to settle RSU exercises, further supporting Tamarack’s per share metrics. At September 30, 2020, the remaining balance of purchased Common Shares held in trust totaled 1,677,477.

Bank Debt

Tamarack currently has available a revolving credit facility in the amount of \$255 million and an operating facility of \$20 million (collectively, the “Facility”) with a syndicate of lenders. The Facility totals \$275 million, of which \$199.0 million was drawn as of September 30, 2020 (December 31, 2019 – \$192.9 million), lasts for a 183-day period and will be subject to its next extension by November 30, 2020. If not extended by November 30, 2020, the Facility will cease to revolve and all outstanding balances will become repayable one year from that date.

The total interest rate on the Facility is determined through a pricing grid that categorizes based on both a total amount drawn and a net debt-to-cash-flow ratio as defined in the Facility. The interest rate will vary depending on: the lending vehicle employed; total loan value drawn; and the Company’s current net debt-to-cash-flow ratio. Interest on bankers’ acceptances (“BA”) will vary based on a BA pricing grid from a low of the banks’ posted rates plus 3.00% to a high of the banks’ posted rates plus 7.00%. Interest on LIBOR Based Loans (“LIBOR”) will vary based on a LIBOR pricing grid from a low of the banks’ posted rates plus 3.25% to a high of the banks’ posted rates plus 7.25%. Interest on prime lending varies based on a prime rate pricing grid from a low of the banks’ prime rates plus 2.00% to a high of the banks’ prime rates plus 6.00% with a 0.25% premium for amounts drawn in US funds. The standby fee for the Facility will vary as per a pricing grid from a low of 0.75% to a high of 1.75% on the undrawn portion of the Facility. The lending vehicles that Tamarack employs will vary from time to time based on capital needs and current market rates. As at September 30, 2020, the Facility was secured by a \$1.0 billion supplemental debenture with a floating charge over all assets. As the available lending limits of the Facility are based on the lenders’ interpretation of the Company’s reserves and future commodity prices, there can be no assurance as to the amount of available facilities that will be determined at each scheduled review. The next review by the syndicate of lenders is scheduled to be completed by November 30, 2020.

There are no financial covenants governing the Facility.

Commitments

The following table summarizes the Company’s commitments as at September 30, 2020:

(\$ thousands)	2020	2021	2022	2023	2024	2025+
Bank debt ⁽¹⁾	–	198,994	–	–	–	–
Office lease ⁽²⁾	197	393	–	–	–	–
Take or pay commitments ⁽³⁾	978	3,950	4,023	3,894	–	–
Gas transportation ⁽⁴⁾	150	392	113	48	15	–
Total	1,325	203,729	4,136	3,942	15	–

(1) If not extended by November 30, 2020, the Facility will cease to revolve and all outstanding balances will become repayable November 30, 2021.

(2) Relates to the operating costs for the Company’s head office lease which are a non-lease component of lease liabilities. The office lease is effective July 1, 2020 to June 30, 2021.

(3) Pipeline commitments to deliver a minimum of 636 m³/d of crude oil/condensate and 455 m³/d of crude oil subject to a take-or-pay provision of \$9.00/m³ and \$9.70/m³, respectively, escalating approximately 2% per annum. The terms start on January 1, 2019 and lasts for 60 months.

(4) Gas transportation costs on long term firm contracts which are in various locations at variable rates.

Contingency

During 2019, the Company was served with a Statement of Claim from two joint interest owners that hold minority interests in a Unit, which is majority owned and operated by the Company. The plaintiffs are seeking judgment in the amount of \$56.0 million for unlawful conversion of their minority Unit interests (such amount based upon the alleged value of their minority Unit interests) or alternatively, judgment in the amount of \$1.65 million, representing the amounts allegedly owed by the Company plus punitive damages, interest and other costs. The minority Unit owners have also alleged Tamarack has breached the Company's fiduciary duties owing to the minority Unit owners and that without the approval of the minority Unit owners, the Company has conducted operations within the Unit area and outside of the Unit area without the approval of the minority Unit owners.

The Company has filed a Statement of Defence denying all material allegations of the minority Unit owners. The Company believes the claims are without merit and the amounts are unsubstantiated. Therefore, no provision for any amount has been recorded in the condensed consolidated interim financial statements.

Unit Cost Calculation

For the purpose of calculating unit costs, natural gas volumes have been converted to a boe using six thousand cubic feet equal to one barrel, unless otherwise stated. A boe conversion ratio of 6:1 is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. This conversion complies with the Canadian Securities Administrators' National Instrument 51-101 *Standards of Disclosure for Oil and Gas Activities* ("NI 51-101"). Boe may be misleading, particularly if used in isolation.

Abbreviations

AECO	Natural gas storage facility located at Suffield, AB
bbl	Barrel
bbl/d	barrels per day
boe	barrels of oil equivalent
boe/d	barrels of oil equivalent per day
CGU	cash-generating unit
GJ	Gigajoule
IFRS	International Financial Reporting Standards
mcf	thousand cubic feet
mcf/d	thousand cubic feet per day
mmbtu	one million British thermal units
NGL	natural gas liquids
WTI	West Texas Intermediate

Non-IFRS Measures

This document contains the terms “adjusted funds flow”, “operating netback”, “operating field netback”, “net debt”, “net debt to annualized adjusted funds flow ratio”, “free adjusted funds flow” and “total payout ratio” which are non-IFRS financial measures. The Company uses these measures to help evaluate Tamarack’s performance. These non-IFRS financial measures do not have any standardized meaning prescribed by IFRS and therefore may not be comparable to similar measures presented by other issuers.

- (a) **Adjusted Funds Flow** - Adjusted funds flow is calculated by taking cash-flow from operating activities and adding back changes in non-cash working capital and expenditures on decommissioning obligations since Tamarack believes the timing of collection, payment or incurrence of these items is variable. Expenditures on decommissioning obligations may vary from period to period depending on capital programs and the maturity of the Company’s operating areas. Expenditures on decommissioning obligations are managed through the capital budgeting process which considers available adjusted funds flow. Tamarack uses adjusted funds flow as a key measure to demonstrate the Company’s ability to generate funds to repay debt and fund future capital investment. Adjusted funds flow per share is calculated using the same weighted average basic and diluted shares that are used in calculating income (loss) per share. The calculation of the Company’s adjusted funds flows is summarized starting on page 13 in the section titled “Adjusted Funds Flow and Net Income (Loss)”.
- (b) **Operating Netback and Operating Field Netback** - Management uses certain industry benchmarks, such as operating netback and operating field netback, to analyze financial and operating performance. Operating netback equals total petroleum and natural gas sales, including realized gains and losses on commodity, foreign exchange and interest rate derivative contracts, less royalties and net production and transportation costs and can also be calculated on a per boe basis. Operating field netback equals total petroleum and natural gas sales, less royalties and net production and transportation costs. These metrics can also be calculated on a per boe basis. Management considers operating netback and operating field netback important measures to evaluate Tamarack’s operational performance, as it demonstrates field level profitability relative to current commodity prices. The calculation of the Company’s netbacks can be seen starting on page 9 in the section titled “Operating Netback”.
- (c) **Net Debt** - Tamarack closely monitors our capital structure with a goal of maintaining a strong balance sheet to fund the future growth of the Company. The Company monitors net debt as part of our capital structure. The Company uses net debt (bank debt plus working capital surplus or deficiency, including the fair value of cross-currency swaps and excluding the fair value of financial instruments and lease liabilities) as an alternative measure of outstanding debt. Management considers net debt an important measure to assist in assessing the liquidity of the Company.

The following outlines the Company’s calculation of net debt:

(\$ thousands)	September 30, 2020	December 31, 2019
Accounts payable and accrued liabilities	\$29,119	\$37,809
Cross currency swap liability (asset)	(1,358)	2,908
Accounts receivable	(24,916)	(42,219)
Prepaid expenses and deposits	(2,278)	(1,924)
Working capital deficiency (surplus)	567	(3,426)
Bank debt	198,994	192,907
Net debt	\$199,561	\$189,481

- (d) **Net Debt to Annualized Adjusted Funds Flow** – Management uses certain industry benchmarks, such as net debt to annualized adjusted funds flow, to analyze financial and operating performance. This benchmark is calculated as net debt divided by the annualized adjusted funds flow for the most recently completed quarter. Management considers net debt to annualized adjusted funds flow as a key measure as it provides a snapshot of the overall financial health of the Company and our ability to pay off debt and take on new debt, if necessary, using the most recent quarter’s results.
- (e) **Free Adjusted Funds Flow** – Management uses certain industry benchmarks, such as free adjusted funds flow, to analyze financial and operating performance. This benchmark is calculated by taking adjusted funds flow and subtracting capital expenditures, excluding acquisitions and dispositions. Management believes that free adjusted funds flow provides a useful measure to determine Tamarack’s ability to improve returns and to manage the long-term value of the business.
- (f) **Total Payout Ratio** – Management uses certain industry benchmarks, such as total payout ratio, to analyze financial and operating performance. Total payout ratio is calculated as capital expenditures excluding acquisitions and dispositions, divided by adjusted funds flow. Management considers total payout ratio an important measure to evaluate Tamarack’s operational performance and capital allocation processes. It demonstrates the return of cash flow and allows the Company to understand how a capital program is funded under different operating scenarios, which helps assess the Company’s ability to generate value.

Selected Quarterly Information

Three months ended	Sep. 30, 2020	Jun. 30, 2020	Mar. 31, 2020	Dec. 31, 2019	Sep. 30, 2019	Jun. 30, 2019	Mar. 31, 2019	Dec. 31, 2018 ⁽²⁾
Sales volumes								
Natural gas (mcf/d)	53,420	49,610	52,912	54,462	55,224	53,451	50,576	50,262
Oil and NGL (bbls/d)	12,630	12,729	14,712	15,782	14,967	15,181	14,720	16,403
Average boe/d (6:1)	21,533	20,997	23,531	24,859	24,171	24,090	23,149	24,780
Product prices								
Natural gas (\$/mcf)	1.61	1.37	1.61	2.26	1.54	1.71	2.82	3.70
Oil and NGL (\$/bbl)	42.69	23.40	43.41	59.51	59.38	65.46	62.07	37.08
Oil equivalent (\$/boe)	29.02	17.42	30.76	42.72	40.28	45.04	45.62	32.05
<i>(000s, except per share amounts)</i>								
Financial results								
Gross revenues	57,491	33,295	65,872	97,699	89,579	98,741	95,047	73,075
Cash provided by operating activities	26,965	28,107	46,359	54,623	42,199	60,320	48,089	49,137
Adjusted funds flow ⁽¹⁾	30,837	20,972	42,045	54,742	49,283	57,906	57,503	38,346
Per share – basic	0.14	0.09	0.19	0.25	0.22	0.26	0.25	0.17
Per share – diluted	0.14	0.09	0.19	0.25	0.22	0.25	0.25	0.17
Net income (loss)	(5,776)	(36,067)	(251,321)	(50,546)	(111)	16,472	(4,826)	18,952
Per share – basic	(0.03)	(0.16)	(1.13)	(0.23)	(0.00)	0.07	(0.02)	0.08
Per share – diluted	(0.03)	(0.16)	(1.13)	(0.23)	(0.00)	0.07	(0.02)	0.08
Capital expenditures	10,364	6,218	73,873	22,954	58,867	25,902	71,243	25,798
Net acquisitions (dispositions)	4,127	–	–	250	3,847	4,771	1,074	(4,823)
Total assets	963,220	935,892	984,045	1,247,119	1,369,918	1,336,323	1,349,508	1,264,053
Net debt ⁽¹⁾	199,561	213,066	227,151	189,481	213,140	195,892	219,348	179,880
Bank debt	198,994	206,467	209,423	192,907	198,971	186,912	189,427	161,495
Decommissioning obligations	241,047	198,485	186,816	184,846	222,684	218,950	210,198	193,003

(1) Refer to definition of adjusted funds flow and net debt under “Non-IFRS Measures”.

(2) IFRS 16 was adopted January 1, 2019 using the modified retrospective approach; therefore, comparative information has not been restated. Refer to the Changes in Accounting Policies section in the 2019 annual MD&A.

Significant factors and trends that have impacted the Company's results during the above periods include:

- The volatility in commodity prices and oil price differentials and the resulting effect on revenue, cash provided by operating activities, adjusted funds flows and earnings.
- The Company uses derivative contracts to reduce the financial impact of volatile commodity prices, foreign exchange and interest rates which can cause significant fluctuations in earnings due to unrealized gains and losses recognized on a quarterly basis.
- The Company recorded an impairment charge in Q1/20 in the amount of \$381.0 million on our CGUs due to falling oil, gas and NGL prices. The impairment was recorded in the following CGUs: the Viking oil CGU was impaired \$235.0 million, the Cardium oil CGU was impaired \$137.0 million, the Penny oil CGU was impaired \$7.0 million and the minor gas CGU was impaired \$2.0 million. The Company recorded an impairment charge in Q4/19 in the amount of \$68.0 million on Tamarack's Cardium oil CGU due to falling gas and NGL prices as that CGU has associated natural gas produced with the oil and includes Mannville gas wells and a Pekisko gas unit. The Company recorded an impairment charge in Q4/18 in the amount of \$58.0 million on our Cardium oil CGU due to falling gas prices. In the same period, the Company also recorded an impairment reversal of \$53.0 million on the Viking oil CGU resulting in a net impairment expense of \$5.0 million in Q4/18.

Critical Accounting Estimates

Management is required to make judgments, assumptions, and estimates in applying its accounting policies which have significant impact on the financial results of the Company. The following outlines the accounting policies involving the use of estimates that are critical to understanding the financial condition and results of operations of the Company:

- (a) **Oil and natural gas reserves** – Proved reserves, as defined by the Canadian Securities Administrators in NI 51-101 with reference to the Canadian Oil and Gas Evaluation Handbook, are those reserves that can be estimated with a high degree of certainty to be recoverable. It is likely that the actual remaining quantities recovered will exceed the estimated proved reserves. Probable reserves are those additional reserves that are less certain to be recovered than proved reserves. It is likely that the actual remaining quantities recovered will be greater or less than the sum of the estimated proved plus probable reserves.
- (b) **Carrying value of property, plant and equipment (“PP&E”)** – PP&E is measured at cost less accumulated depletion, depreciation, amortization and impairment losses. The net carrying value of PP&E and estimated future development costs is depleted using the unit-of-production method based on estimated proved and probable reserves. Changes in estimated proved and probable reserves or future development costs have a direct impact on the calculation of depletion expense.

The Company is required to use judgment when designating the nature of oil and gas activities as exploration and evaluation (“E&E”) assets or development and production assets within PP&E. E&E assets and development and production assets are aggregated into CGUs based on their ability to generate largely independent cash flows. The allocation of the Company's assets into CGUs requires significant judgment with respect to the use of shared infrastructure, geographic proximity, existence of active markets for the Company's products, the way in which management monitors operations and materiality.

The Company assesses PP&E for impairment whenever events or changes in circumstances indicate that the carrying value of an asset or group of assets may not be recoverable. If any such indication of impairment exists, the Company performs an impairment test related to the specific CGU. The determination of the recoverable amount of a CGU requires the use of assumptions and estimates including quantities of recoverable reserves, production quantities, future commodity prices and development and production costs. Changes in any of these assumptions, such as a downward revision in reserves, a decrease in commodity prices or an increase in costs could impact the fair value.

- (c) **Decommissioning obligations** – The decommissioning obligations are estimated based on existing laws, contracts or other policies. The fair value of the obligation is based on estimated future costs for abandonments and reclamations discounted at a risk-free rate. The costs are included in PP&E and amortized over the useful life of the asset. The liability is adjusted each reporting period to reflect the passage of time, with the accretion expense charged to net earnings, and for revisions to the estimated future cash flows. By their nature, these estimates are subject to measurement uncertainty and the impact on the consolidated financial statements could be material.
- (d) **Leases** - Judgments are made by management in the application of IFRS 16 *Leases* related to the incremental borrowing rate and lease term. The incremental borrowing rates are based on judgments including economic environment, term, currency, and the underlying risk inherent to the asset. The carrying balance of the right-of-use assets, lease obligations, and the resulting interest and depletion and depreciation expense, may differ due to changes in the market conditions and lease term. Lease terms are based on assumptions regarding extension terms that allow for operational flexibility and future market conditions.
- (e) **Income taxes** – The determination of income and other tax liabilities requires interpretation of complex laws and regulations often involving multiple jurisdictions. All tax filings are subject to audit and potential reassessment after the lapse of considerable time. Accordingly, the actual income tax liability may differ significantly from that estimated and recorded.

Future Accounting Pronouncements

The Company did not identify any issued but not yet effective IFRSs that are expected to significantly impact the Company's financial statements.

Changes in Accounting Standards

IFRS 3 "Business Combinations"

In October 2018, the IASB issued amendments to the definition of a business in IFRS 3 - "Business Combinations". The amendments are intended to assist entities to determine whether a transaction should be accounted for as a business combination or as an asset acquisition. IFRS 3 continues to adopt a market participant's perspective to determine whether an acquired set of activities and assets is a business. The amendments clarify the minimum requirements for a business; remove the assessment of whether market participants are capable of replacing any missing elements; add guidance to help entities assess whether an acquired process is substantive; narrow the definitions of a business and of outputs; and introduce an optional fair value concentration test. The concentration test is a simplified assessment that results in an asset acquisition if substantially all of the fair value of the gross assets is concentrated in a single identifiable

asset or a group of similar identifiable assets. If an entity chooses not to apply the concentration test, or the test is failed, then the assessment focuses on the existence of a substantive process.

The amendments to IFRS 3 are effective for annual reporting periods beginning on or after January 1, 2020 and apply prospectively.

IAS 20 “Accounting for Government Grants and Disclosure of Government Assistance”

The Company applied IAS 20 “Accounting for Government Grants and Disclosure of Government Assistance” in relation to receiving the Canada Emergency Wage Subsidy (“CEWS”) as part of the federal government of Canada’s response to the COVID-19 health pandemic. Government grants are recognized when there is reasonable assurance that the Company will comply with the conditions attached to them and the grants will be received. Grants that compensate the Company for expenses incurred are recognized as a reduction to the related expense on a systematic basis in the periods in which the expenses are recognized. When the conditions of a grant relate to an underlying asset, it is recognized as a reduction to the carrying amount of the related asset and amortized into profit or loss on a systematic basis over the expected useful life of the underlying asset through reduced depletion and depreciation expense.

Disclosure Controls and Internal Controls over Financial Reporting

The Company has designed disclosure controls and procedures (“DCP”) to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company’s CEO and CFO by others, particularly during the period in which the annual and interim filings are being prepared; and (ii) information required to be disclosed by the Company in our annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation.

The Company has designed internal controls over financial reporting (“ICFR”) to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company is required to disclose herein any change in the Company’s ICFR that occurred during the recent fiscal period that has materially affected, or is reasonably likely to materially affect, the Company’s ICFR.

As a result of the COVID-19 pandemic, the Company temporarily moved all of our corporate office staff to work from home. As of July 11, 2020, the Company re-opened our office to staff. Working from home required certain processes and controls that were previously done or documented manually to be completed and retained in electronic form. The changes required by the current environment resulted in no significant changes in the Company’s internal controls during the period ended September 30, 2020 that have materially affected, or are reasonably likely to materially affect, the Company’s internal control over financial reporting. As a result, the Company’s DCP and ICFR were effective as at September 30, 2020.

It should be noted that a control system, including the Company’s disclosure and internal controls and procedures, no matter how well conceived, can provide only reasonable, but not absolute assurance that the objectives of the control system will be met, and it should not be expected that the disclosure and internal controls and procedures will prevent all errors or fraud.

Business Risks

Tamarack faces business risks, both known and unknown, with respect to its oil and gas exploration, development, and production activities that could cause actual results or events to differ materially from those forecast. Most of these risks (financial, operational or regulatory) are not within the Company’s control. While the following sections discuss some of these risks, they should not be construed as exhaustive. For additional information on the risks relating to Tamarack’s business, see “Risk Factors” in

Tamarack's Annual Information Form for the year ended December 31, 2019, which can be found on SEDAR at www.sedar.com.

(a) Impact of the COVID-19 Pandemic

Tamarack's business, financial condition and results of operations could be materially and adversely affected by the outbreak of epidemics, pandemics and other public health crises in geographic areas in which it has operations, suppliers, customers or employees, including the recent global outbreak of COVID-19. The recent COVID-19 pandemic, and actions that may be taken by governmental authorities in response thereto, has resulted, and may continue to result in, among other things: increased volatility in financial markets and foreign currency exchange rates; disruptions to global supply chains; labour shortages; reductions in trade volumes; temporary operational restrictions and restrictions on gatherings greater than a certain number of individuals, shelter in place declarations and quarantine orders, business closures and travel bans; an overall slowdown in the global economy; political and economic instability; and civil unrest. In particular, the COVID-19 pandemic has resulted in, and may continue to result in, a reduction in the demand for, and prices of, commodities that are closely linked to Tamarack's financial performance, including crude oil, natural gas and NGL, and also increases the risk that storage for crude oil could reach capacity in certain geographic locations in which Tamarack operates. A prolonged period of decreased demand for, and prices of, these commodities, and any applicable storage constraints, has resulted in, and may continue to result in, the Company shutting-in production, which could adversely impact the Company's business, financial condition and results of operations.

The Company is also subject to risks relating to the health and safety of its personnel, as well as the potential for a slowdown or temporary suspension of its operations in locations impacted by an outbreak, increased labour and fuel costs and regulatory changes. Tamarack has implemented health and safety measures at Tamarack's facilities and offices to limit the risk of transmission of COVID-19. Additionally, Tamarack follows posted health guidelines, as and when posted, to protect the health of its employees and decrease the potential impact of serious illness, including COVID-19, on its operations. However, should an employee of, or visitor to, any of Tamarack's facilities or offices become infected with COVID-19, it could place Tamarack's entire workforce at risk, which could result in the suspension of operations at one or more of Tamarack's facilities. Such a suspension in operations could also be mandated by governmental authorities in response to the COVID-19 pandemic. This would negatively impact Tamarack's production for a sustained period of time, which could adversely impact its business, financial condition and results of operations.

In addition, the disruption and volatility in global capital markets that has resulted, and may continue to result, from the COVID-19 pandemic could increase the Company's cost of capital and adversely affect the Company's ability to access the capital markets on a timely basis, or at all.

The COVID-19 pandemic continues to rapidly evolve and the extent to which it may impact the Company's business, financial condition and results of operations, as well as the Company's future capital expenditures and other discretionary items, will depend on future developments, which are highly uncertain and cannot be predicted with any degree of confidence, including: the geographic spread of the virus; the duration and extent of the pandemic, further actions that may be taken by governmental authorities, including in respect of travel restrictions and business disruptions; the severity of the disease; and the effectiveness of actions taken to contain the virus and treat the disease. To the extent that the COVID-19 pandemic adversely affects Tamarack's business, financial condition and results of operations, it may also have the effect of heightening many of the other risks described in this MD&A and Tamarack's Annual Information Form for the year ended December 31, 2019.

(b) Continued Weakness and Volatility in Commodity and Petroleum Products Prices

Recent market events and conditions, including global excess crude oil, natural gas and petroleum product supply as a result of actions taken by OPEC and non-OPEC oil and gas exporting countries to set and maintain increased production levels and influence crude oil prices and decreased global demand due to the COVID-19 pandemic have caused significant weakness and volatility in commodity and petroleum product prices and corresponding reductions in industry capital and operating budgets. With the rapid spread of the COVID-19 pandemic and additional crude oil supply expected to come on-stream over the near term, the price of crude oil and other petroleum products has deteriorated significantly and is expected to remain under pressure and be volatile. The overall result of these recent events and conditions could lead to a prolonged period of depressed prices for crude oil and other petroleum products. Similar to the risks and uncertainties outlined above under “Impact of the COVID-19 Pandemic”, this could result in reduced utilization and/or the suspension of operations at certain of the Company’s facilities, buyers of the Company’s products declaring force majeure and disruptions of pipeline and other transportation systems for the Company’s products, which would further negatively impact Tamarack’s production, and could adversely impact Tamarack’s business, financial condition and results of operations.

These events and conditions have also caused a significant decrease in the valuation of oil and natural gas companies and a decrease in confidence in the oil and natural gas industry. These difficulties have been exacerbated in Canada by political and other actions resulting in uncertainty surrounding regulatory, tax, royalty changes and environmental regulation. In addition, the difficulties encountered by midstream proponents to obtain the necessary approvals on a timely basis to build pipelines, liquefied natural gas plants and other facilities to provide better access to markets for the oil and natural gas industry in western Canada has led to additional downward price pressure on oil and natural gas produced in western Canada. The overall impact of these current market conditions and the lack of confidence in the Canadian crude oil and natural gas industry could materially and adversely affect Tamarack’s business, prospects, financial condition, results of operations and cash flows.

Financial Risks

Financial risks include commodity pricing, exchange and interest rates and volatile markets.

Commodity price fluctuations result from market forces completely out of the Company’s control and can significantly affect the Company’s financial results. In addition, fluctuations between the Canadian dollar and the US dollar can also have a significant impact. Expenses are all incurred in Canadian dollars while oil, and to some extent natural gas, prices are based on reference prices denominated in US dollars. Due to both of these factors, Tamarack may enter into derivative instruments to partially mitigate the effects of downward price and foreign exchange volatility. To evaluate the need for hedging, management, with direction from the Board of Directors, monitors future pricing trends together with the cash flow necessary to fulfill capital expenditure requirements. Tamarack will only enter into a hedge to reduce downside uncertainty of pricing, not as a speculative venture.

Operational Risks

Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long-term commercial success of Tamarack depends on its ability to find, acquire, develop and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, existing reserves and their subsequent production will decline over time as they are exploited. A future increase in Tamarack’s reserves will depend not only on its ability to explore

and develop any properties it may have, but also on its ability to select and acquire suitable producing properties or prospects. No assurance can be given that further commercial quantities of oil and natural gas will be discovered or acquired by Tamarack.

Tamarack endeavors to mitigate these risks by, among other things, ensuring that its employees are highly qualified and motivated. Prior to initiating capital projects, the Tamarack technical team completes an economic analysis, which attempts to reflect the risks involved in successfully completing the project. In an effort to mitigate the risk of not finding new reserves, or of finding reserves that are not economically viable, Tamarack utilizes various technical tools, such as 2D and 3D seismic data, rock sample analysis and the latest drilling and completions technology.

Insurance is in place to protect against major asset destruction or business interruptions, and includes, but is not limited to, events such as well blow-outs or pollution. In addition, Tamarack cultivates relationships with its suppliers in an effort to ensure good service regardless of the prevailing cycle of oil and gas activity.

Operational risk is mitigated by having Tamarack employees address the continued development of a new or established reservoir on a go-forward basis, using the same procedure that is used to address exploration risk. The decision to produce reserves is made based on the amount of capital required, production practices and reservoir quality. Tamarack evaluates reservoir development based on the timing, amount of additional capital required and the expected change in production values. Finding and development costs are controlled when capital is employed in a cost-effective manner.

Regulatory Risks

Regulatory risks include the possibility of changes to royalty, tax, environmental and safety legislation. Tamarack endeavours to anticipate the costs related to compliance and budget sensibly for them. Changes to environmental and safety legislation may also cause delays to Tamarack's drilling plans, its production efficiencies and may adversely affect its future earnings. Restrictive new legislation is a risk the Company cannot control.

Forward-Looking Statements

Certain statements contained within this MD&A constitute forward-looking statements within the meaning of applicable Canadian securities legislation. All statements other than statements of historical fact may be forward-looking statements. Forward-looking statements are often, but not always, identified by the use of words such as "anticipate", "budget", "plan", "endeavour", "continue", "estimate", "evaluate", "expect", "forecast", "monitor", "may", "will", "can", "able", "potential", "target", "intend", "consider", "focus", "identify", "use", "utilize", "manage", "maintain", "remain", "result", "cultivate", "could", "should", "believe", "strive" and similar expressions or the negative of such terms or other comparable terminology. The Company believes that the expectations reflected in such forward-looking statements are reasonable, but no assurance can be given that such expectations will prove to be correct and such forward-looking statements should not be unduly relied upon.

Without limitation, this MD&A contains forward-looking statements pertaining to:

- the intentions of management and the Company;
- the COVID-19 pandemic, the Company's and governmental authorities' current and planned responses thereto and the impact thereof on, without limitation, the Company and the oil and gas industry in general;
- Tamarack's current and future applications under the CEWS, SRP and ASCP programs;

- the Company's Environmental, Social and Governance Sustainability Report and the contents thereof, including Tamarack's commitment to address climate change and developing strong relationships with Indigenous communities and other communities in which Tamarack operates;
- expectations relating to future realized commodity prices, volatile commodity prices and oil price differentials and the effects thereof;
- Tamarack's hedging position for the remainder of 2020;
- Tamarack's commitment to maintaining financial flexibility;
- Tamarack being well positioned from a liquidity standpoint;
- Tamarack electing to accelerate ~\$9.4 million of capital from its 2021 program into Q4 2020 to drill two 3-mile horizontal Cardium wells in Alder Flats and one Viking horizontal natural gas well in Saskatchewan;
- the increase of Tamarack's 2021 natural gas hedging program to lock in the rate of return of the accelerated capital;
- the development and release of Tamarack's 2021 capital budget;
- Tamarack's updated pro-forma 2020 guidance, including with respect to the capital budget, production, oil and NGL weighting, free adjusted funds flow, year end net debt to trailing annual adjusted funds flow ratio and 2021 estimated corporate decline rate;
- uncertainty regarding the impact of COVID-19 on global economies, oil demand and commodity prices;
- uncertainty regarding the duration and extent of oil demand destruction resulting from the COVID-19 pandemic;
- expectation of volatile pricing through 2020 and into 2021;
- Tamarack's exposure to diversified gas markets and the effects thereof;
- expectation relating to risk mitigation and realized price improvements from exposure to diversified gas markets;
- Tamarack's third-party gas sales contracts that provide diversification of the Company's natural gas price exposure and mitigate individual market volatility risk;
- Tamarack's use of financial derivatives and physical delivery contracts to manage fluctuations in commodity prices, foreign exchange rates and interest rates;
- Tamarack's use of commodity, foreign exchange and interest rate contracts and risk management thereof;
- expectations as to royalty rates as a percentage of revenue;
- expectations relating to the timing for paying cash tax;
- Tamarack's strategy for preserving balance sheet strength;
- deferred tax assets;
- future RSU settlements;
- the availability, size, terms, use and renewal of the Facility;
- contractual obligations and commitments; and
- estimates used to calculate decommissioning obligations and depletion of PP&E.

With respect to the forward-looking statements contained in this MD&A, Tamarack has made assumptions regarding, among other things:

- future commodity prices, price differentials and the actual prices received for the Company's products;
- expected net production and transportation expenses and operating costs;
- estimated reserves of oil and natural gas;
- the ability to obtain equipment and services in the field in a timely and efficient manner;
- the ability to add production and reserves through acquisition and/or drilling at competitive prices;
- the ability to explore and realize benefits from exposure to diversified gas markets;
- drilling results, including field production rates and decline rates;
- the performance of the waterflood projects;
- the continued application of horizontal drilling and fracturing techniques and pad drilling;
- the continued availability of capital and skilled personnel;
- the ability to obtain financing on acceptable terms;
- the accuracy of Tamarack's geological interpretation of its drilling and land opportunities, including the ability of seismic activity to enhance such interpretation;
- the impact of increasing competition;
- the ability of the Company to secure adequate product transportation;
- the ability to enter into future commodity derivative contracts on acceptable terms;
- the continuation of the current tax, royalty and regulatory regime;
- the volatility in commodity prices and oil price differentials and the resulting effect on Tamarack's revenue, cash provided by operating activities, adjusted funds flows and earnings;
- the ability to adjust capital spending relative to commodity prices and use financial derivatives and physical delivery contracts to manage fluctuations in commodity prices, foreign exchange rates and interest rates;
- the ability to maintain financial flexibility;
- the ability to renew the Facility on acceptable terms; and
- Tamarack's ability to execute its plans in response to the COVID-19 pandemic.

Since forward-looking statements and information address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual results may differ materially from those currently anticipated or implied by such forward-looking statements due to a number of factors and risks. These include:

- the material uncertainties and risks described under the headings "Unit Cost Calculation", "Non-IFRS Measures", "Critical Accounting Estimates", "Future Accounting Pronouncements", "Changes in Accounting Standards", "Disclosure Controls and Internal Controls over Financial Reporting", "Business Risks", "Financial Risks", "Operational Risks" and "Regulatory Risks";
- the material assumptions and observations described under the headings "Managing Through the Novel Coronavirus (COVID-19)", "Sustainability", "Q3 2020 Financial and Operating Highlights", "Updated Guidance", "Production", "Petroleum and Natural Gas Sales", "Royalties", "Net Production and Transportation Expenses", "Operating Netback", "General and Administrative ("G&A") Expenses", "Stock-Based Compensation Expense", "Finance Expense", "Depletion,

Depreciation and Amortization (“DD&A”), “Impairment”, “Income Taxes”, “Adjusted Funds Flow and Net Income (Loss)”, “Capital Expenditures (Including Exploration and Evaluation Expenditures)”, “Property Acquisition”, “Share Capital”, “Liquidity and Capital Resources”, “Bank Debt”, “Commitments”, “Contingency” and “Selected Quarterly Information”;

- the COVID-19 pandemic and the impact on the Company’s business, financial condition and results of operations;
- the risks associated with the oil and gas industry in general, such as operational risks in development, exploration and production and including continued weakness and volatility in commodity prices and petroleum product prices;
- the actions of OPEC and non-OPEC oil and gas exporting countries to set production levels and the influence thereof on crude oil prices and global demand;
- delays or changes in plans with respect to exploration or development projects or capital expenditures;
- volatility in market prices for oil and natural gas;
- uncertainties associated with estimating oil and natural gas reserves and the ability of the Company to realize value from its properties;
- geological, technical, drilling and processing problems;
- facility and pipeline capacity constraints and access to processing facilities and to markets for production;
- fluctuations in foreign exchange or interest rates and stock market volatility;
- credit worthiness of counterparties to commodity, foreign exchange and interest rate contracts;
- marketing and transportation;
- prevailing weather and break-up conditions;
- environmental risks;
- competition for, among other things, capital, acquisition of reserves, undeveloped lands and skilled personnel;
- net production and transportation costs and future development costs;
- the ability to access sufficient capital from internal and external sources;
- the ability to renew the Facility on acceptable terms and the impact thereof;
- changes in tax, royalty and environmental legislation and any government policy; and
- any legal proceedings, the results thereof and the impact on the Company’s business, financial condition and results of operations.

Readers are cautioned that the foregoing list of risk factors is not exhaustive. The risk factors above should be considered in the context of current economic conditions, increased supply resulting from evolving exploitation methods, the attitude of lenders and investors towards corporations in the energy industry, potential changes to royalty and taxation regimes and to environmental and other government regulations, the condition of financial markets generally, as well as the stability of joint venture and other business partners, all of which are outside the control of the Company. Also, to be considered are increased levels of political uncertainty and possible changes to existing international trading agreements and relationships. Legal challenges to asset ownership, limitations to rights of access and adequacy of pipelines or alternative methods of getting production to market may also have a significant effect on the Company’s business. Additional information on these and other factors that could affect the business, operations or financial results of Tamarack are included in reports on file with applicable securities regulatory authorities, including

but not limited to Tamarack's Annual Information Form for the year ended December 31, 2019, which may be accessed on Tamarack's SEDAR profile at www.sedar.com or on the Company's website at www.tamarackvalley.ca.

This MD&A contains future-oriented financial information and financial outlook information (collectively, "FOFI") about Tamarack's prospective results of operations, free adjusted funds flow, year end net debt to trailing annual adjusted funds flow ratio, corporate decline rates, royalty rates and components thereof, all of which are subject to the same assumptions, risk factors, limitations and qualifications as set forth in the above paragraphs and the assumptions outlined under "Non-IFRS Measures".

The forward-looking statements and FOFI contained in this MD&A are made as of the date hereof and Tamarack undertakes no obligation to update publicly or revise any forward-looking statements, forward-looking information or FOFI whether as a result of new information, future events or otherwise, unless so required by applicable securities laws. The forward-looking statements and FOFI contained herein are expressly qualified by this cautionary statement.

TAMARACK VALLEY ENERGY LTD.

Condensed Consolidated Interim Balance Sheets
(unaudited)(thousands)

	September 30, 2020	December 31, 2019
Assets		
Current assets:		
Accounts receivable (note 5)	\$24,916	\$42,219
Prepaid expenses and deposits	2,278	1,924
Fair value of financial instruments (note 4)	2,944	114
Cross-currency swap (note 14)	1,358	–
	<u>31,496</u>	<u>44,257</u>
Fair value of financial instruments (note 4)	–	275
Property, plant and equipment (note 6 and 7)	878,741	1,200,950
Exploration and evaluation assets (note 8)	1,617	1,637
Deferred tax asset	51,366	–
	<u>\$963,220</u>	<u>\$1,247,119</u>
Liabilities and Shareholders' Equity		
Current liabilities:		
Accounts payable and accrued liabilities	\$29,119	\$37,809
Lease liabilities (note 10)	2,536	2,209
Cross-currency swap (note 14)	–	2,908
Fair value of financial instruments (note 4)	906	4,475
	<u>32,561</u>	<u>47,401</u>
Bank debt (note 14)	198,994	192,907
Lease liabilities (note 10)	8,193	9,961
Fair value of financial instruments (note 4)	2,159	–
Decommissioning obligations (note 9)	241,047	184,846
Deferred tax liability	–	38,229
	<u>482,954</u>	<u>473,344</u>
Shareholders' equity:		
Share capital (note 12)	830,248	832,799
Treasury shares (note 12)	(1,576)	(969)
Contributed surplus	50,624	47,811
Deficit	(399,030)	(105,866)
	<u>480,266</u>	<u>773,775</u>
Subsequent event (note 4)		
Commitments (note 16)		
Contingency (note 17)		
	<u>\$963,220</u>	<u>\$1,247,119</u>

See accompanying notes to the condensed consolidated interim financial statements.

TAMARACK VALLEY ENERGY LTD.

Condensed Consolidated Interim Statements of Income (Loss) and Comprehensive Income (Loss)
 For the three and nine months ended September 30, 2020 and 2019
 (unaudited)(thousands, except per share amounts)

	Three months		Nine months	
	ended September 30,		ended September 30,	
	2020	2019	2020	2019
Revenue:				
Oil and natural gas (note 5)	\$57,491	\$89,579	\$156,658	\$283,367
Processing income (note 5)	299	963	542	1,319
Royalties	(5,690)	(9,691)	(17,827)	(29,019)
Realized gain (loss) on financial instruments (note 4)	4,797	(3,459)	31,877	(7,859)
Unrealized gain (loss) on financial instruments (note 4)	(8,983)	(1,814)	3,965	(22,372)
	47,914	75,578	175,215	225,436
Expenses:				
Production and transportation	21,383	22,901	62,121	66,685
General and administration	2,019	3,088	7,966	9,166
Stock-based compensation (note 15)	1,540	2,988	4,086	6,707
Finance	3,248	3,070	9,133	10,386
Depletion, depreciation and amortization (note 6 and 8)	26,813	42,749	93,668	123,873
Impairment of property, plant and equipment (note 6)	–	–	381,000	–
	55,003	74,796	557,974	216,817
Income (loss) before taxes	(7,089)	782	(382,759)	8,619
Deferred income tax recovery (expense)	1,313	(893)	89,595	2,916
Net income (loss) and comprehensive income (loss)	\$(5,776)	\$(111)	\$(293,164)	\$11,535
Net income (loss) per share (note 13):				
Basic	\$(0.03)	\$(0.00)	\$(1.32)	\$ 0.05
Diluted	\$(0.03)	\$(0.00)	\$(1.32)	\$ 0.05

See accompanying notes to the condensed consolidated interim financial statements.

TAMARACK VALLEY ENERGY LTD.

Condensed Consolidated Interim Statements of Changes in Shareholders' Equity
(unaudited)(thousands)

	Number of common shares, net of treasury shares	Share capital	Treasury shares	Contributed surplus	Deficit	Total Shareholders' equity
Balance at January 1, 2019	226,072	\$848,249	\$(3,377)	\$34,554	\$(66,855)	\$812,571
Issue of common shares	15	41	–	–	–	41
Settlement of RSUs	163	595	–	(782)	–	(187)
Purchase of common shares for cancellation	(1,745)	(6,579)	–	2,804	–	(3,775)
Purchase of common shares for RSU exercise	(1,049)	–	(2,351)	–	–	(2,351)
RSU exercise	1,225	–	3,295	(3,295)	–	–
Transfer on exercise of stock options	–	26	–	(26)	–	–
Stock-based compensation	–	–	–	8,479	–	8,479
Net income	–	–	–	–	11,535	11,535
Balance at September 30, 2019	224,681	\$842,332	\$(2,433)	\$41,734	\$(55,320)	\$826,313
Balance at January 1, 2020	222,793	\$832,799	\$(969)	\$47,811	\$(105,866)	\$773,775
Purchase of common shares for cancellation	(664)	(2,551)	–	1,262	–	(1,289)
Purchase of common shares for RSU exercise	(3,641)	–	(3,857)	–	–	(3,857)
RSU exercise	2,433	–	3,250	(3,250)	–	–
Stock-based compensation	–	–	–	4,801	–	4,801
Net loss	–	–	–	–	(293,164)	(293,164)
Balance at September 30, 2020	220,921	\$830,248	\$(1,576)	\$50,624	\$(399,030)	\$480,266

See accompanying notes to the condensed consolidated interim financial statements.

TAMARACK VALLEY ENERGY LTD.

Condensed Consolidated Interim Statements of Cash Flows
For the three and nine months ended September 30, 2020 and 2019
(unaudited)(thousands)

	Three months		Nine months	
	ended September 30,		ended September 30,	
	2020	2019	2020	2019
Cash provided by (used in):				
Operating:				
Net income (loss)	\$(5,776)	\$(111)	\$(293,164)	\$11,535
Depletion, depreciation and amortization (note 6 and 8)	26,813	42,749	93,668	123,873
Stock-based compensation (note 15)	1,540	2,988	4,086	6,707
Accretion expense on decommissioning obligations (note 9)	599	950	1,879	3,121
Unrealized (gain) loss on financial instruments (note 4)	8,983	1,814	(3,965)	22,372
Unrealized loss on foreign exchange	1,350	–	4,211	–
Unrealized gain on cross-currency swap (note 14)	(1,359)	–	(4,266)	–
Impairment of property, plant and equipment (note 6)	–	–	381,000	–
Deferred income tax (recovery) expense	(1,313)	893	(89,595)	(2,916)
Abandonment expenditures (note 9)	(552)	(648)	(2,554)	(1,437)
Changes in non-cash working capital (note 11)	(3,320)	(6,436)	10,131	(12,647)
Cash provided by operating activities	26,965	42,199	101,431	150,608
Financing:				
Change in bank debt (note 14)	(8,823)	12,059	1,876	37,476
Proceeds from issuance of shares	–	–	–	41
Purchase of common shares for cancellation (note 12)	–	(1,551)	(1,289)	(3,775)
Purchase of common shares for RSU exercises (note 12)	(1,675)	(1,100)	(3,857)	(2,538)
Purchase of leased asset	–	–	–	(22,328)
Repayment of lease liabilities (note 10)	(623)	(518)	(1,707)	(2,211)
Cash provided by (used in) financing activities	(11,121)	8,890	(4,977)	6,665
Investing:				
Property, plant and equipment additions (note 6)	(10,359)	(58,385)	(89,976)	(155,491)
Exploration and evaluation additions (note 8)	(5)	(482)	(479)	(521)
Acquisitions (note 7)	(4,127)	(3,847)	(4,127)	(9,692)
Changes in non-cash working capital (note 11)	(1,353)	11,625	(1,872)	8,431
Cash used in investing activities	(15,844)	(51,089)	(96,454)	(157,273)
Change in cash and cash equivalents	–	–	–	–
Cash and cash equivalents, beginning of period	–	–	–	–
Cash and cash equivalents, end of period	\$ –	\$ –	\$ –	\$ –

See accompanying notes to the condensed consolidated interim financial statements.

TAMARACK VALLEY ENERGY LTD.

Notes to the Condensed Consolidated Interim Financial Statements
For the three and nine months ended September 30, 2020 and 2019
(unaudited) (thousands, except per share and per unit amounts)

1. Reporting entity:

Tamarack Valley Energy Ltd. (“Tamarack” or the “Company”) is a corporation existing under the laws of Alberta. The Company is engaged in the exploration for, development and production of, oil and natural gas. The condensed consolidated interim financial statements of Tamarack consist of the Company and its subsidiaries. The Company has the following wholly owned subsidiaries, which are incorporated in Canada: Tamarack Acquisition Corp. and Tamarack Valley Ridge Holdings Ltd. The Company also has a subsidiary incorporated in the United States: Tamarack Ridge Resources Inc. No assets are held within Tamarack Ridge Resources Inc. or Tamarack Valley Ridge Holdings Ltd. Tamarack is a publicly traded company, incorporated and domiciled in Canada. The address of its registered office is Suite 4300, 888 – 3rd Street S.W., Calgary, Alberta, T2P 5C5. The address of its head office is currently Suite 600, 425 – 1st Street S.W., Calgary, Alberta, T2P 3L8.

2. Basis of preparation:

Statement of compliance:

The condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard 34, “Interim Financial Reporting” of International Financial Reporting Standards (“IFRS”).

These condensed consolidated interim financial statements have been prepared following the same accounting policies and methods of computation as the annual consolidated financial statements of the Company for the year ended December 31, 2019 except as detailed in note 3. The disclosures provided below are incremental to those included with the annual consolidated financial statements and certain disclosures, which are normally required to be included in the notes to the annual consolidated financial statements, have been condensed or omitted. These condensed consolidated interim financial statements should be read in conjunction with the consolidated financial statements and notes thereto in the Company’s annual filings for the year ended December 31, 2019.

The condensed consolidated interim financial statements were authorized for issue by the Board of Directors on November 10, 2020.

Estimates and judgments:

The preparation of the condensed consolidated interim financial statements in conformity with IFRS requires management to make estimates and use judgment regarding the reported amounts of assets and liabilities as at the date of the condensed consolidated interim financial statements and the reported amounts of revenues and expenses during the period. By their nature, estimates are subject to measurement uncertainty and changes in such estimates in future periods could require a material change in the interim financial statements. Accordingly, actual results may differ from the estimated amounts as future confirming events occur. The significant estimates and judgments made by management in the preparation of these condensed consolidated interim financial statements were consistent with those applied to the annual consolidated financial statements as at and for the year ended December 31, 2019.

Subsequent to December 31, 2019, global oil prices declined considerably caused by reduced demand driven by the novel coronavirus (“COVID-19”) health pandemic and over supply concerns stemming from failed negotiations between OPEC+ countries on production curtailments. While the OPEC+ countries have now reached an agreement on production cuts, the macro environment remains weak and considerable uncertainty exists regarding the duration and extent of oil demand destruction from

TAMARACK VALLEY ENERGY LTD.

Notes to the Condensed Consolidated Interim Financial Statements
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the COVID-19 pandemic. There have also been significant stock market declines, significant volatility in foreign exchange markets, and restrictions on the conduct of business in many jurisdictions. The current challenging economic climate may have significant adverse impacts on the Company, including, but not limited to:

- material declines in revenue and cash flows due to reduced commodity pricing,
- declines in future revenue could result in increased impairment charges to long-term assets,
- increased risk of non-performance by the Company's customers which could materially increase collection risk of accounts receivable and customer defaults on contracts, and
- prolonged demand destruction could negatively impact the Company's ability to maintain liquidity.

The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect to the Company is not known at this time. Estimates and judgments made by management in the preparation of these condensed consolidated interim financial statements are subject to a higher degree of measurement uncertainty during this volatile period. As an understanding of the longer-term impacts of COVID-19 on commodity, credit and equity markets develops, there is amplified potential for changes in these estimates and judgments over the remainder of 2020.

3. New accounting standard:

IFRS 3 "Business Combinations"

In October 2018, the IASB issued amendments to the definition of a business in IFRS 3 "Business Combinations". The amendments are intended to assist entities to determine whether a transaction should be accounted for as a business combination or as an asset acquisition. IFRS 3 continues to adopt a market participant's perspective to determine whether an acquired set of activities and assets is a business. The amendments clarify the minimum requirements for a business; remove the assessment of whether market participants are capable of replacing any missing elements; add guidance to help entities assess whether an acquired process is substantive; narrow the definitions of a business and of outputs; and introduce an optional fair value concentration test. The concentration test is a simplified assessment that results in an asset acquisition if substantially all of the fair value of the gross assets is concentrated in a single identifiable asset or a group of similar identifiable assets. If an entity chooses not to apply the concentration test, or the test is failed, then the assessment focuses on the existence of a substantive process.

The amendments to IFRS 3 are effective for annual reporting periods beginning on January 1, 2020 and apply prospectively to these financial statements. Refer to Note 7, "Property acquisition".

IAS 20 "Accounting for Government Grants and Disclosure of Government Assistance"

The Company applied IAS 20 "Accounting for Government Grants and Disclosure of Government Assistance" in relation to receiving the Canada Emergency Wage Subsidy ("CEWS") as part of the federal government of Canada's response to the COVID-19 health pandemic. Government grants are recognized when there is reasonable assurance that the Company will comply with the conditions attached to them and the grants will be received. Grants that compensate the Company for expenses incurred are recognized as a reduction to the related expense on a systematic basis in the periods in which the expenses are recognized. When the conditions of a grant relate to an underlying asset, it is recognized as a reduction to the carrying amount of the related asset and amortized into profit or loss on a systematic basis over the expected useful life of the underlying asset through reduced depletion

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and depreciation expense. The Company has recorded \$1.0 million of CEWS support payments received as a reduction to general and administration expense for the three and nine months ended September 30, 2020.

4. Risk management contracts:

It is the Company's policy to economically hedge some oil and natural gas sales, foreign exchange rates and interest rates using various financial derivative forward sales contracts and physical sales contracts. The Company does not apply hedge accounting for these contracts. The Company's production is usually sold using "spot" or near-term contracts, with prices fixed at the time of transfer of custody or based on a monthly average market price. The Company, however, may give consideration in certain circumstances to the appropriateness of entering into long-term, fixed price marketing contracts. The Company does not enter into commodity contracts other than to meet its expected sales requirements. The Company manages risk for these contracts by engaging with a variety of counterparties, all of which are credit grade banking institutions or large purchasers of commodities in the normal course of business. All counterparties have been assessed for credit worthiness.

All financial derivative contracts are classified as fair value through profit and loss and are recorded on the balance sheet at fair value. The fair value of forward contracts and swaps is determined by discounting the difference between the contracted prices and level 2 published forward price curves as at the balance sheet date, using the remaining contracted amounts and a risk-free interest rate (based on published government rates). The fair value of options and swaps are based on option models that use level 2 inputs, being published information with respect to volatility, prices and interest rates. The derivatives are valued at fair value through profit or loss and therefore the carrying amount equals fair value.

At September 30, 2020, the Company held derivative commodity, foreign exchange and interest rate contracts as follows:

Subject contract	Notional quantity	Remaining term	Hedge type	Strike price	Fair value (Cdn \$000s)
Crude oil	2,000 bbls/day	October 1, 2020 – December 31, 2020	WTI fixed price	US \$38.64	(\$476)
Crude oil	1,000 bbls/day	January 1, 2021 – March 31, 2021	WTI fixed price	US \$40.28	(\$153)
Crude oil	3,000 bbls/day	October 1, 2020 – December 31, 2020	WTI fixed price*	US \$54.57	\$5,028
Crude oil	500 bbls/day	January 1, 2021 – June 30, 2021	WTI fixed price*	US \$40.00	(\$652)
Crude oil	1,500 bbls/day	January 1, 2021 – June 30, 2021	WTI collar*	US \$40/\$51.17	(\$224)
Crude oil	7,000 bbls/day	October 1, 2020 – December 31, 2020	Edm par diff	US (\$7.54)	(\$2,106)
Crude oil	2,500 bbls/day	January 1, 2021 – June 30, 2021	Edm par diff	US (\$6.00)	(\$313)
Crude oil	1,500 bbls/day	July 1, 2021 – December 31, 2021	Edm par diff	US (\$6.17)	(\$230)
Foreign exchange	3,000,000 US\$/mth	October 1, 2020 – December 31, 2020	Exchange rate	Cdn \$1.3863	\$495
Foreign exchange	1,000,000 US\$/mth	January 1, 2021 – June 30, 2021	Exchange rate	Cdn \$1.4140	\$499
Foreign exchange	500,000 US\$/mth	January 1, 2021 – June 30, 2021	Exchange rate*	Cdn \$1.3843	\$123
Interest rate	25,000,000 US\$/mth	October 1, 2020 – April 24, 2023	Fixed rate	1.90%	(\$930)
Interest rate	25,000,000 US\$/mth	October 1, 2020 – June 14, 2023	Fixed rate	1.75%	(\$746)
Interest rate	20,000,000 US\$/mth	October 1, 2020 – March 13, 2024	Fixed rate	1.06%	(\$303)
Interest rate	10,000,000 US\$/mth	October 1, 2020 – March 26, 2024	Fixed rate	1.02%	(\$133)
					(\$121)

* Extendable for an additional six months (January 1, 2021 – June 30, 2021 or July 1, 2021 – December 31, 2021) at the counterparty's discretion.

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Notes to the Condensed Consolidated Interim Financial Statements
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At September 30, 2020, Tamarack's commodity, foreign exchange and interest rate contracts were fair valued with a net liability of \$121 (December 31, 2019 - \$4,086 net liability) recorded on the balance sheet. The Company had an unrealized loss of \$8,983 and an unrealized gain of \$3,965 recorded in earnings for the three and nine months ended September 30, 2020 (three and nine months ended September 30, 2019 - \$1,814 and \$22,372, respectively, unrealized loss).

All physical commodity contracts are considered executory contracts and are not recorded at fair value on the balance sheet. On settlement, the realized benefit or loss is recognized in oil and natural gas revenue. At September 30, 2020, the Company held the following physical commodity contracts:

Subject contract	Quantity	Remaining term	Hedge type	Strike price
Natural gas	20,825 GJ/day	October 1, 2020 – October 31, 2020	AECO fixed price	Cdn \$1.25
Natural gas	10,000 GJ/day	November 1, 2020 – March 31, 2021	AECO fixed price	Cdn \$2.38
Natural gas	4,000 Dth/day	November 1, 2020 – March 31, 2021	Malin fixed price	US \$2.99
Natural gas	2,000 Dth/day	November 1, 2020 – March 31, 2021	Michigan fixed price	US \$2.85
Natural gas	2,000 Dth/day	November 1, 2020 – March 31, 2021	Chicago fixed price	US \$3.01
Natural gas	2,000 Dth/day	November 1, 2020 – March 31, 2021	Dawn fixed price	US \$3.01
Natural gas	5,000 Dth/day	November 1, 2020 – March 31, 2021	Waddington fixed price	US \$3.90
Natural gas	20,000 GJ/day	April 1, 2021 – October 31, 2021	AECO fixed price	Cdn \$2.43
Natural gas	2,500 GJ/day	November 1, 2021 – March 31, 2022	AECO fixed price	Cdn \$2.80

Risk management contracts assets and liabilities are offset, and the net amount presented in the balance sheet, when the Company has a legal right to offset the amounts and intends to settle them on a net basis or to realize the asset and settle the liability simultaneously.

The following table sets out gross amounts relating to risk management contracts assets and liabilities that have been presented on a net basis on the balance sheet.

	September 30, 2020	December 31, 2019
Gross Amounts (\$ thousands)		
Risk management contracts		
Current asset	\$2,944	\$114
Long-term asset	–	275
Current liability	(906)	(4,475)
Long-term liability	(2,159)	–
Balance, end of the period	\$(121)	\$(4,086)

Since September 30, 2020, the Company has entered into the following derivative contracts:

Subject contract	Quantity	Term	Hedge type	Strike price
Crude oil	1,000 bbls/day	January 1, 2021 – March 31, 2021	WTI fixed rate*	US \$45.00
Crude oil	1,750 bbls/day	January 1, 2021 – December 31, 2021	Edm par diff	US (\$5.27)
Foreign Exchange	500,000 US\$/mth	January 1, 2021 – December 31, 2021	Exchange rate*	Cdn \$1.3000 Put/ \$1.3615 Call

* Call portion of WTI fixed rate extendable for an additional three months (April 1, 2021 – June 30, 2021) at the counter-party's discretion. Call portion of exchange rate extendable for an additional twelve months (January 1, 2022 – December 31, 2022) at the counter-party's discretion.

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Notes to the Condensed Consolidated Interim Financial Statements
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Since September 30, 2020, the Company has entered into the following physical contracts:

Subject contract	Quantity	Term	Hedge type	Strike price
Natural Gas	4,000 Dth/day	April 1, 2021 – October 31, 2021	Malin fixed price	US \$2.8325

5. Revenue:

The Company sells its production pursuant to fixed-price or variable-price contracts. The transaction price for variable-price contracts is based on a benchmark commodity price, adjusted for quality, location or other factors whereby each component of the pricing formula can be either fixed or variable, depending on the contract terms. Under the contracts, the Company is required to deliver fixed or variable volumes of light oil, heavy oil, natural gas or NGL to the contract counterparty.

Revenue is recognized when the Company gives up control of the unit of production at the delivery point agreed to under the terms of the contract. The amount of revenue recognized is based on the agreed transaction price and the volumes delivered. Any variability in the transaction price relates specifically to Tamarack's efforts to transfer production and therefore the resulting revenue is allocated to the production volumes delivered in the period to which the variability relates. The Company does not have any factors considered to be constraining in the recognition of revenue with variable pricing factors. The Company's contracts with customers generally have a term of one year or less, except in the case of certain natural gas contracts, whereby delivery takes place throughout the contract period. Revenues are normally collected on the business day nearest the 25th day of the month following sale.

The Company's revenues were primarily generated in its core areas: the Cardium oil play in the Wilson Creek/Alder Flats areas of central Alberta; the Viking oil play in central and southern Alberta and west central Saskatchewan; and the Barons Sand oil play in the Penny area of southern Alberta. The Company's customers are oil and natural gas marketers and joint operations partners in the oil and natural gas business and are subject to normal credit risks. Concentration of credit risk is mitigated by marketing volumes to numerous oil and natural gas marketers under customary industry sale and payment terms. As at September 30, 2020, four customers accounted for \$14.6 million of the accounts receivable (December 31, 2019, four customers accounted for \$28.7 million).

The following table presents the Company's total revenues disaggregated by revenue source:

(\$ thousands)	Three months ended		Nine months ended	
	September 30,		September 30,	
	2020	2019	2020	2019
Light oil	\$44,352	\$76,350	\$123,894	\$235,651
Heavy oil	560	2,298	1,593	7,151
Natural gas	7,890	7,808	21,838	28,930
Natural gas liquids	4,689	3,123	9,333	11,635
Oil and natural gas revenue	\$57,491	\$89,579	\$156,658	\$283,367
Processing income	299	963	542	1,319
Total revenue	\$57,790	\$90,542	\$157,200	\$284,686

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Notes to the Condensed Consolidated Interim Financial Statements
For the three and nine months ended September 30, 2020 and 2019
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Refer to note 4 for a listing of physical delivery contracts as at September 30, 2020.

Included in accounts receivable at September 30, 2020 was \$18.5 million (December 31, 2019 - \$34.7 million) of accrued production revenue related to deliveries for the month then ended. There were no significant adjustments for prior period accrued production revenue reflected in the current period. As at September 30, 2020, the Company did not have any contracts for the sale of its future production beyond one year in term, except certain natural gas contracts that expire in 2022.

6. Property, plant and equipment:

(\$ thousands)	Oil and natural gas interests	Other assets	Total
Cost:			
Balance at January 1, 2019	\$1,858,155	\$1,585	\$1,859,740
Right-of-use assets	37,236	–	37,236
Property acquisitions	10,598	–	10,598
Cash additions	178,678	410	179,088
Decommissioning costs	(8,719)	–	(8,719)
Stock-based compensation	2,384	–	2,384
Transfer from exploration and evaluation assets (note 8)	30	–	30
Disposals	(2,035)	–	(2,035)
Balance at December 31, 2019	2,076,327	1,995	2,078,322
Right-of-use assets (note 10)	–	266	266
Property acquisitions (note 7)	20,959	–	20,959
Cash additions	89,753	223	89,976
Decommissioning costs	40,044	–	40,044
Stock-based compensation	715	–	715
Transfer from exploration and evaluation assets (note 8)	59	–	59
Balance at September 30, 2020	\$2,227,857	\$2,484	\$2,230,341

Accumulated depletion, depreciation and impairment losses:

Balance at January 1, 2019	\$643,187	\$920	\$644,107
Depletion and depreciation	166,049	263	166,312
Disposals	(1,047)	–	(1,047)
Impairment	68,000	–	68,000
Balance at December 31, 2019	876,189	1,183	877,372
Depletion and depreciation	92,920	308	93,228
Impairment	381,000	–	381,000
Balance at September 30, 2020	\$1,350,109	\$1,491	\$1,351,600

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Notes to the Condensed Consolidated Interim Financial Statements
For the three and nine months ended September 30, 2020 and 2019
(unaudited) (thousands, except per share and per unit amounts)

	Oil and natural gas interests	Other assets	Total
Carrying amounts:			
At December 31, 2019	\$1,200,138	\$812	\$1,200,950
At September 30, 2020	\$877,748	\$993	\$878,741

The calculation of depletion at September 30, 2020 includes estimated future development costs of \$652,247 (December 31, 2019 – \$700,604) associated with the development of the Company's proved plus probable reserves and excludes salvage value of \$77,736 (December 31, 2019 – \$70,791).

Certain facilities, surface and office leases are included in property, plant and equipment as right-of-use assets:

(\$ thousands)	Processing facilities	Surface leases	Office lease	Total
As at January 1, 2020	\$9,402	\$1,736	\$ –	\$11,138
Lease additions	–	–	266	266
Depletion and depreciation	(1,067)	(114)	(100)	(1,281)
Impairment	(3,123)	(308)	–	(3,431)
Balance at September 30, 2020	\$5,212	\$1,314	\$166	\$6,692

At March 31, 2020 impairment of \$381.0 million was recorded as a result of a decrease in current and forecast oil, natural gas and NGL prices. The impairment recognized relates to all of the Company's cash-generating units ("CGUs"): the Viking oil CGU was impaired \$235.0 million, the Cardium oil CGU was impaired \$137.0 million, the Penny oil CGU was impaired \$7.0 million and the minor gas CGU was impaired \$2.0 million. The recoverable amount of these CGUs as at March 31, 2020, net of decommissioning obligations, was estimated to be \$447.9 million for the Viking oil CGU, \$137.9 million for the Cardium oil CGU, \$81.4 million for the Penny oil CGU and (\$11.1) million for the minor gas CGU based on the net present value of before tax cash flows from proved plus probable reserves estimated by the Company's third party reserve evaluator internally updated by the Company to March 31, 2020 for production and forward prices as at that date at discount rates specific to the underlying composition of reserve categories of 10% to 20% (level 3 inputs). The recoverable amounts of all of the CGUs was determined using the fair value less costs of disposal methodology based on what Tamarack estimates it could receive for these assets if it disposed of them in the current environment taking into account lower oil, natural gas and NGL prices. The impairment of \$381,000 was allocated to property, plant and equipment in the amount of \$377,569 and \$3,431 was allocated to the right-of-use asset.

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Notes to the Condensed Consolidated Interim Financial Statements
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7. Property acquisition:

On July 9, 2020, the Company completed the acquisition of certain light oil and liquids rich natural gas properties located in West Central Alberta. Given the location and proximity of the acquired assets to the Company's existing Cardium oil CGU fairway of properties, the acquired properties are synergistic to the Company's operated infrastructure. The assets were acquired for total cash consideration of \$4.0 million. The Company applied the optional concentration test permitted under IFRS 3 to the acquisition which resulted in the acquired assets being accounted for as an asset acquisition. As such the purchase price was allocated to the identifiable assets and liabilities based on their relative fair values at the date of acquisition.

The amounts recognized on the date of acquisition of the identifiable net assets were as follows:

(\$ thousands)	Amount
Net assets acquired:	
Oil and natural gas interests	\$ 20,845
Decommissioning obligations	(16,832)
Net assets acquired	\$ 4,013
Purchase consideration:	
Cash	\$ 4,013
Total purchase consideration	\$ 4,013

8. Exploration and evaluation assets:

(\$ thousands)	Total
Cost:	
Balance at January 1, 2019	\$26,006
Additions	(122)
Transfer to property, plant and equipment (note 6)	(30)
Balance at December 31, 2019	25,854
Additions	479
Transfer to property, plant and equipment (note 6)	(59)
Balance at September 30, 2020	\$26,274
Accumulated amortization and impairment:	
Balance at January 1, 2019	\$23,218
Amortization	999
Balance at December 31, 2019	24,217
Amortization	440
Balance at September 30, 2020	\$24,657
	Total
Carrying amounts:	
At December 31, 2019	\$1,637
At September 30, 2020	\$1,617

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E&E assets consist of the Company's exploration projects which are pending the determination of proven or probable reserves. Additions represent the Company's share of costs incurred on E&E assets during the period.

9. Decommissioning obligations:

The decommissioning obligations result from net ownership interests in oil and natural gas assets including well sites, gathering systems and processing facilities. The Company estimates the total undiscounted and uninflated amount of cash flows required to settle its decommissioning obligations to be approximately \$233.3 million at September 30, 2020 (December 31, 2019 – \$195.6 million), which is expected to be incurred between 2021 and 2042. A risk-free rate of 1.1% (December 31, 2019 – 1.8%) and an inflation rate of 1.3% (December 31, 2019 – 1.4%) is used to calculate the present value of the decommissioning obligations at September 30, 2020 as presented in the table below:

(\$ thousands)	Nine months ended September 30, 2020	Year ended December 31, 2019
Balance, beginning of the period	\$184,846	\$193,003
Liabilities incurred	3,546	12,031
Liabilities acquired (note 7)	16,832	–
Change in estimates	16,832	(20,750)
Change in discount rate on acquisition	19,666	–
Expenditures	(2,554)	(3,154)
Liabilities disposed	–	(359)
Accretion	1,879	4,075
Balance, end of the period	\$241,047	\$184,846

Revisions due to the change of discount rate on acquisition of \$19.7 million results from the difference between the fair value discount rate on the acquisition date and the subsequent revaluation using the risk-free rate.

The change in estimate for the nine months ended September 30, 2020 resulted from decommissioning obligations being revalued using a risk-free rate of 1.1% and an inflation rate of 1.3% as opposed to a risk free-rate of 1.8% and an inflation rate of 1.4% used at December 31, 2019.

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10. Lease liabilities:

The Company has lease liabilities for contracts related to financing facilities, surface leases and the Company's head office lease. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. Discount rates used during the three and nine months ended September 30, 2020 were between 4.5% and 8.8%, depending on the duration of the lease. The following table summarizes lease liabilities at September 30, 2020:

(\$ thousands)	September 30, 2020
Balance, beginning of the period	\$12,170
Lease additions	266
Interest expense	644
Lease payments	(2,351)
Balance, end of the period	\$10,729
Current portion	\$2,536
Long term portion	\$8,193

Undiscounted cash outflows relating to the lease liabilities are:

(\$ thousands)	As at September 30, 2020
Less than 1 year	\$3,247
Years 2 and 3	6,059
Years 4 and 5	3,478
Thereafter	2,693
Total	\$15,477

11. Supplemental cash flow information:

Changes in non-cash working capital consists of:

(\$ thousands)	Three months ended September 30,		Nine months ended September 30,	
	2020	2019	2020	2019
Source/(use) of cash:				
Accounts receivable	\$(1,948)	\$(9,325)	\$17,303	\$(17,354)
Prepaid expenses and deposits	(511)	(245)	(354)	(1,726)
Accounts payable and accrued liabilities	(2,214)	14,759	(8,690)	14,864
	\$(4,673)	\$5,189	\$8,259	\$(4,216)
Related to operating activities	\$(3,320)	\$(6,436)	\$10,131	\$(12,647)
Related to investing activities	\$(1,353)	\$11,625	\$(1,872)	\$8,431

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The following are included in cash provided by operating activities:

(\$ thousands)	Three months ended September 30,		Nine months ended September 30,	
	2020	2019	2020	2019
Interest paid in cash on bank debt	\$2,451	\$1,890	\$6,133	\$5,635
Bank renewal fees	1	(13)	532	623
Interest paid on lease liabilities	206	243	644	1,007

12. Shareholders' equity:

a) Share capital:

At September 30, 2020 the Company was authorized to issue an unlimited number of common shares ("Common Shares") and preferred shares without nominal or par value.

b) Normal course issuer bid:

On April 4, 2019, the Company announced that the Toronto Stock Exchange had accepted the Company's intention to commence a normal course issuer bid ("NCIB"). Pursuant to the NCIB, the Company is permitted to purchase up to 8.6 million Common Shares between April 8, 2019 and April 7, 2020. The Company has decided not to renew the NCIB at this time due to the COVID-19 pandemic. During the nine months ended September 30, 2020, the Company purchased and cancelled 0.7 million Common Shares at an average price of \$1.94 per Common Share, for a total repurchase cost of \$1.3 million.

c) Treasury shares:

During the nine months ended September 30, 2020, the Company spent \$3.9 million to purchase 3.6 million Common Shares to be used to settle restricted share units ("RSUs") on the date of exercise. As at September 30, 2020, 1,677,477 (December 31, 2019 – 469,120) Common Shares remain classified as treasury shares to be used for future settlements.

13. Net income (loss) per share:

The following table summarizes the net income (loss) and weighted average shares used in calculating net income (loss) per share:

(\$ thousands, except per share amounts)	Three months ended September 30,		Nine months ended September 30,	
	2020	2019	2020	2019
Net income (loss)	\$(5,776)	\$(111)	\$(293,164)	\$11,535
Weighted average shares - basic	221,611	225,271	221,610	225,864
Weighted average shares - diluted	221,611	225,271	221,610	231,565
Net income (loss) per share-basic	\$(0.03)	\$(0.00)	\$(1.32)	\$ 0.05
Net income (loss) per share-diluted	\$(0.03)	\$(0.00)	\$(1.32)	\$ 0.05

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Per share amounts have been calculated using the weighted average number of Common Shares outstanding. For the three and nine months ended September 30, 2020, 13.0 million Common Shares issuable upon the exercise and/or settlement of stock options ("Options"), RSUs, performance share units ("PSUs") and TAC Preferred Shares (as defined below) were excluded from the diluted weighted average number of Common Shares outstanding as they were anti-dilutive due to the net loss. For the three months ended September 30, 2019, 13.6 million Common Shares issuable upon the exercise and/or settlement of Options, RSUs, PSUs and TAC Preferred Shares were excluded in the diluted weighted average number of Common Shares outstanding as they were anti-dilutive due to a net loss. For the nine months ended September 30, 2019, 10.2 million Common Shares issuable upon the exercise and/or settlement of Options, RSUs, PSUs and TAC Preferred Shares were included in the diluted weighted average number of Common Shares outstanding.

14. Bank debt:

The Company currently has available a revolving credit facility in the amount of \$255 million and a \$20 million operating facility (collectively, the "Facility") with a syndicate of lenders. The Facility, totaling \$275 million, will be subject to its next extension by November 30, 2020. If not extended on November 30, 2020, the Facility will cease to revolve and all outstanding balances will become repayable in one year from that date.

The total interest rate on the Facility is determined through a pricing grid that categorizes based on both a net debt-to-cash-flow ratio and the total amount drawn down as defined in the Facility. The interest rate will vary depending on the lending vehicle employed, total loan value drawn and the Company's current net debt-to-cash-flow ratio. Interest on bankers' acceptances ("BA") will vary based on a BA pricing grid from a low of the banks' posted rates plus 3.00% to a high of the banks' posted rates plus 7.00%. Interest on LIBOR Based Loans ("LIBOR") will vary based on a LIBOR pricing grid from a low of the banks' posted rates plus 3.25% to a high of the banks' posted rates plus 7.25%. Interest on prime lending varies based on a prime rate pricing grid from a low of the banks' prime rates plus 2.00% to a high of the banks' prime rates plus 6.00% with a 0.25% premium for amounts drawn in US funds. The standby fee for the Facility will vary as per a pricing grid from a low of 0.75% to a high of 1.75% on the undrawn portion of the Facility. The lending vehicles that Tamarack employs will vary from time to time based on capital needs and current market rates. As at September 30, 2020, the Facility was secured by a \$1.0 billion supplemental debenture with a floating charge over all assets. As the available lending limits of the Facility are based on the lenders' interpretation of the Company's reserves and future commodity prices, there can be no assurance as to the amount of available facilities that will be determined at each scheduled review. The next review by the syndicate of lenders is scheduled to be completed by November 30, 2020.

At September 30, 2020, the Company had utilized the Facility in the amount of \$199.0 million (December 31, 2019 - \$192.9 million). The interest rate applicable to the drawn amounts as of this date was 3.98%. As at September 30, 2020, the Company had letter of guarantees outstanding in the amount of \$0.2 million against the Facility (December 31, 2019 - \$0.2 million). There are no financial covenants governing the Facility.

The Company manages its credit facility using a combination of prime rate loans, bankers' acceptance notes and US dollar denominated London Inter-bank Offered Rate ("LIBOR") loans. During the three months ended September 30, 2020, concurrent with the drawdown of US dollar LIBOR loans, the Company entered into cross-currency swaps ("CCS") to fix the foreign exchange on US dollar LIBOR loan amounts for purposes of interest and principal repayments. At September 30, 2020, the Company

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had drawn US\$90.0 million, fixed at notional amounts of \$118.5 million through various CCS (December 31, 2019 – the Company had drawn US\$141.0 million, fixed at notional amounts of \$185.9 million through various CCS).

15. Share-based payments:

(a) Preferred share plan:

At September 30, 2020, there are 740,307 (December 31, 2019 – 1,021,974) preferred shares of Tamarack Acquisition Corp. (the “TAC Preferred Shares”) issued and outstanding. At September 30, 2020, the TAC Preferred Shares were fully vested and exchangeable into 711,834 (December 31, 2019 – 982,667) Common Shares at an exchange price of \$3.12 per Common Share.

Under the terms of the Company’s preferred share plan, a cashless settlement alternative is available, whereby holders of TAC Preferred Shares can either (i) elect to receive Common Shares by delivering cash to the Company in the amount of the TAC Preferred Shares, or (ii) elect to receive a number of Common Shares equivalent to the market value of the TAC Preferred Shares in excess of the TAC Preferred Shares at the exchange price of \$3.12 per Common Share. For the three and nine months ended September 30, 2020 no TAC Preferred Shares were exchanged and 281,667 TAC Preferred Shares were forfeited.

(b) Options:

Pursuant to the Company’s stock option plan (the “Stock Option Plan”) and the Company’s performance and restricted share unit plan (the “PRSU Plan”), the Company may grant up to an aggregate of 15.5 million Options, RSUs and PSUs to officers, employees, directors and consultants of the Company or its subsidiaries, as applicable. As at September 30, 2020, there was an aggregate of 12.2 million Options, RSUs and PSUs issued and outstanding.

Options issued under the Stock Option Plan do not have an exercise price of less than the market price of the Common Shares at the time of grant, do not exceed a five-year term and vest one-third on each of the first, second and third anniversaries from the date of grant. There were 0.6 million Options granted during the nine months ended September 30, 2020 (December 31, 2019 – 0.4 million).

The fair value of each Option granted during the nine months ended September 30, 2020 was estimated on the date of grant using the Black-Scholes option pricing model. The weighted average fair value and weighted average assumptions used to fair value the options are as follows:

	2020
Risk free rate (%)	0.71
Expected volatility (%)	51
Expected life (years)	5
Forfeiture rate (%)	–
Dividend (\$ per share)	–
Fair value at grant date (\$ per option)	0.49

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The number and weighted average exercise prices of the Options are as follows:

	Number of Options (thousands)	Weighted average exercise price
Outstanding, January 1, 2019	2,945	\$3.95
Granted	390	2.57
Exercised	(15)	2.75
Expired	(1,127)	5.32
Outstanding, December 31, 2019	2,193	\$3.01
Granted	559	1.13
Forfeited/expired	(401)	3.02
Outstanding, September 30, 2020	2,351	\$2.56

The range of exercise prices of the Options outstanding and exercisable at September 30, 2020 is as follows:

Range of exercise price	Options outstanding			Options exercisable	
	Number outstanding (thousands)	Weighted average exercise price	Weighted average remaining contractual life (years)	Number exercisable (thousands)	Weighted average exercise price
\$ 0.64 – 2.50	559	\$1.13	4.4	–	–
\$ 2.51 – 2.81	971	\$2.67	1.7	701	\$2.70
\$ 2.82 – 3.44	821	\$3.40	1.2	821	\$3.40
\$ 0.64 – 3.44	2,351	\$2.56	2.2	1,522	\$3.05

(c) RSUs:

The PRSU Plan allows the Board of Directors to grant RSUs to officers, employees, consultants and non-employee directors of the Company or its subsidiaries. Each RSU entitles the holder to an award value to be paid as to one-third on each of the first, second and third anniversaries of the date of grant. There were 2.0 million RSUs granted during the nine months ended September 30, 2020 (December 31, 2019 – 2.5 million).

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For the purpose of calculating stock-based compensation, the fair value of each RSU is determined at the grant date using the closing price of the Common Shares. On the date of exercise, the Company has the option of settling the RSU value in cash or in Common Shares of the Company. The following table summarizes information about the RSUs:

	Number of RSUs (thousands)
Outstanding, January 1, 2019	7,407
Granted	2,533
Exercised	(2,596)
Forfeited	(357)
Outstanding, December 31, 2019	6,987
Granted	1,986
Exercised	(2,433)
Forfeited	(212)
Outstanding, September 30, 2020	6,328
Exercisable, September 30, 2020	2,137

(d) PSUs:

The PRSU Plan allows the Board of Directors to grant PSU awards to officers, employees and consultants of the Company or its subsidiaries. Each PSU entitles the holder to an award value on the third anniversary of the date of grant multiplied by a payout multiplier ranging from 0 to 2.0 times. The payout multiplier for performance-based awards will be determined by the Board of Directors based on an assessment of the Company's achievement of predefined corporate performance measures in respect of the applicable period. There were 1.7 million PSUs granted during the nine months ended September 30, 2020 (December 31, 2019 – 1.2 million).

For the purpose of calculating stock-based compensation, the fair value of each award is determined at the grant date using the closing price of the Common Shares. On the date of exercise, the Company has the option of settling the PSU value in cash or in Common Shares of the Company.

The following table summarizes information about the PSU awards:

	Number of PSU awards (thousands)
Outstanding, January 1, 2019	983
Awarded	1,211
Forfeited	(37)
Outstanding, December 31, 2019	2,157
Awarded	1,657
Forfeited	(250)
Outstanding, September 30, 2020	3,564
Earned, September 30, 2020	683
Exercisable, September 30, 2020	–

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16. Commitments:

The following table summarizes the Company's commitments as at September 30, 2020:

(\$ thousands)	2020	2021	2022	2023	2024	2025+
Office lease ⁽¹⁾	197	393	–	–	–	–
Take or pay commitments ⁽²⁾	978	3,950	4,023	3,894	–	–
Gas transportation ⁽³⁾	150	392	113	48	15	–
Total	1,325	4,735	4,136	3,942	15	–

(1) Relates to the operating costs for the Company's head office lease which are a non-lease component of lease liabilities. The office lease is effective July 1, 2020 to June 30, 2021.

(2) Pipeline commitments to deliver a minimum of 636 m³/d of crude oil/condensate and 455 m³/d of crude oil subject to a take-or-pay provision of \$9.00/m³ and \$9.70/m³ respectively, escalating approximately 2% per annum. The terms start on January 1, 2019 and lasts for 60 months.

(3) Gas transportation costs on long term firm contracts which are in various locations at variable rates.

17. Contingency:

During 2019, the Company was served with a Statement of Claim from two joint interest owners that hold minority interests in a Unit, which is majority owned and operated by the Company. The plaintiffs are seeking judgment in the amount of \$56.0 million for unlawful conversion of their minority Unit interests (such amount based upon the alleged value of their minority Unit interests) or alternatively, judgment in the amount of \$1.65 million, representing the amounts allegedly owed by the Company plus punitive damages, interest and other costs. The minority Unit owners have also alleged the Company has breached its fiduciary duties owing to the minority Unit owners and that without the approval of the minority Unit owners, the Company has conducted operations within the Unit area and outside of the Unit area without the approval of the minority Unit owners.

The Company has filed a Statement of Defence denying all material allegations of the minority Unit owners. The Company believes the claims are without merit and the amounts are unsubstantiated. Therefore, no provision for any amount has been recorded in these condensed consolidated interim financial statements.

CORPORATE INFORMATION

Directors

Floyd Price - Chairman⁽³⁾⁽⁴⁾

Jeff Boyce⁽¹⁾⁽⁴⁾

John Leach⁽¹⁾⁽²⁾

Ian Currie⁽²⁾⁽⁴⁾

Rob Spitzer⁽²⁾⁽³⁾

Marnie Smith⁽¹⁾⁽³⁾

Brian Schmidt

(1) Member of the Audit Committee of the Board of Directors

(2) Member of the Reserves Committee of the Board of Directors

(3) Member of the Compensation & Governance Committee of the Board of Directors

(4) Member of the Environmental, Safety and Sustainability Committee of the Board of Directors

Management Team

Brian Schmidt
President & Chief Executive Officer

Steve Buytels
VP Finance & Chief Financial Officer

Dave Christensen
VP Engineering

Ken Cruikshank
VP Land

Martin Malek
VP Corporate Planning & Business Development

Kevin Screen
VP Production & Operations

Scott Reimond
VP Exploration

Sony Gill
Corporate Secretary

Lead Bank Syndicate

National Bank of Canada

Legal Counsel

Stikeman Elliott LLP

Auditor

KPMG LLP

Stock Exchange

Toronto Stock Exchange

Stock symbol: TVE

Contact Information

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